THE REGIONAL MUNICIPALITY

OF

HAMILTON-WENTWORTH

1989 BUDGET

91-03778/

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Regional Municipality of Hamilton-Wentworth, Ontario

For the Fiscal Year Beginning

January 1, 1988

Patrick C Glisson — Jeffrey L. Esser

President — Executive Director

REMARKS OF THE CHAIRMAN

TO ALL MEMBERS OF COUNCIL:

I am pleased to present Hamilton-Wentworth's 1989 Current and Capital Budgets. This Budget continues Council's past trend of careful budgeting that recognizes the need to supply services to the citizens of Hamilton-Wentworth as efficiently and economically as possible.

The 1989 Budget process was modified slightly from past years. This change allowed Regional Council, sitting as "Committee of the Whole" to review and approve a Budget which reflected a corporate rather than a series of departmental budgets. The process provided each committee the opportunity to approve in detail their budgets as well as rank the priorities within their functional responsibility. These rankings were then merged together and presented to Committee of the Whole for review and approval.

This is the sixth year that the Region's Current and Capital Budgets have been produced as a composite budget document. This Budget - which shows an impact of 6.1% on the total Regional Service Bill - included several expansions of service that addressed both environmental and social issues facing the Region.

A special "thank you" to the Chairman and Members of the Finance and Personnel Committee and all other Spending Committees, who through their contribution at their own Committees and Committee of the Whole to the budgeting process produced good results.

My appreciation to the Hamilton-Wentworth Board of Commissioners of Police, for their continued co-operation and to all other Boards and Commissions who continue to produce a high quality of community service while at the same time being very conscious of the cost to our taxpayers.

I acknowledge the efforts of the Chief Administrative Officer and Management Team in the preparation and review of all budgets and the efforts of the Commissioner of Finance in clearly outlining the financial policy options available to Council. With the rising cost of providing services to our taxpayers, we must continue to seek out the most cost effective and efficient methods of providing this service.

I have every reason to believe that this Budget reflects all of that action on the part of both Council and Staff.

Yours truly,

R. J. (Reg) Whynott
Regional Chairman

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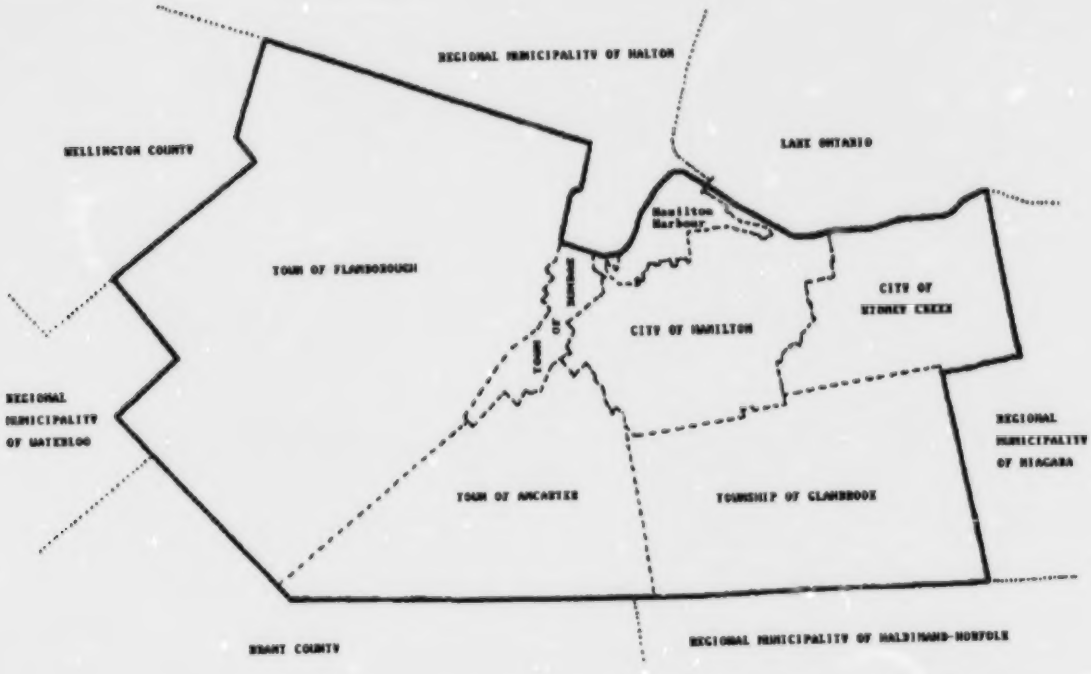
THE REGIONAL MUNICIPALITY OF HAMILTON-WENTWORTH IN THE PROVINCE OF ONTARIO, CANADA



The Region was created in 1973 by the Ontario Legislature under The Regional Municipality of Hamilton-Wentworth Act, 1973. This Act established the Regional Corporation as a municipal corporation in the Province of Ontario and incorporated within the Region the Cities of Hamilton and Stoney Creek, the Towns of Ancaster, Dundas and Flamborough, and the Township of Glanbrook.

Statistical Data

Area Municipality	Population*	No. Of Households	Size (Hectares)	Density Per Hectare	Council Members	% of Population In Region
Ancaster	20,404	6,616	17,751	1.15	2	4.7
Dundas	20,950	7,455	2,666	7.86	2	4.8
Flamborough	27,688	9,133	48,186	.57	2	6.4
Glanbrook	9,494	3,072	20,845	.46	2	2.2
Hamilton	309,679	126,974	14,098	21.97	17	71.3
Stoney Creek	45,908	15,429	10,297	4.46	2	10.6
Chairman					1	
Total	434,123	168,679	113,843		28	100.0

* Population figures are estimates provided by the Area Municipalities, where available.

MEMBERS OF REGIONAL COUNCIL
1989-1991

Chairman

R.J. (Reg) Whynott

Town of Ancaster

Mayor - Robert E. Wade
Councillor - Ann Sloat

Town Of Dundas

Mayor - John Addison
Councillor - John Prentice

Town of Flamborough

Mayor - James Robb
Councillor - Don Granger

Township of Glanbrook

Mayor - Helen Bell
Councillor - Glen Etherington

City of Stoney Creek

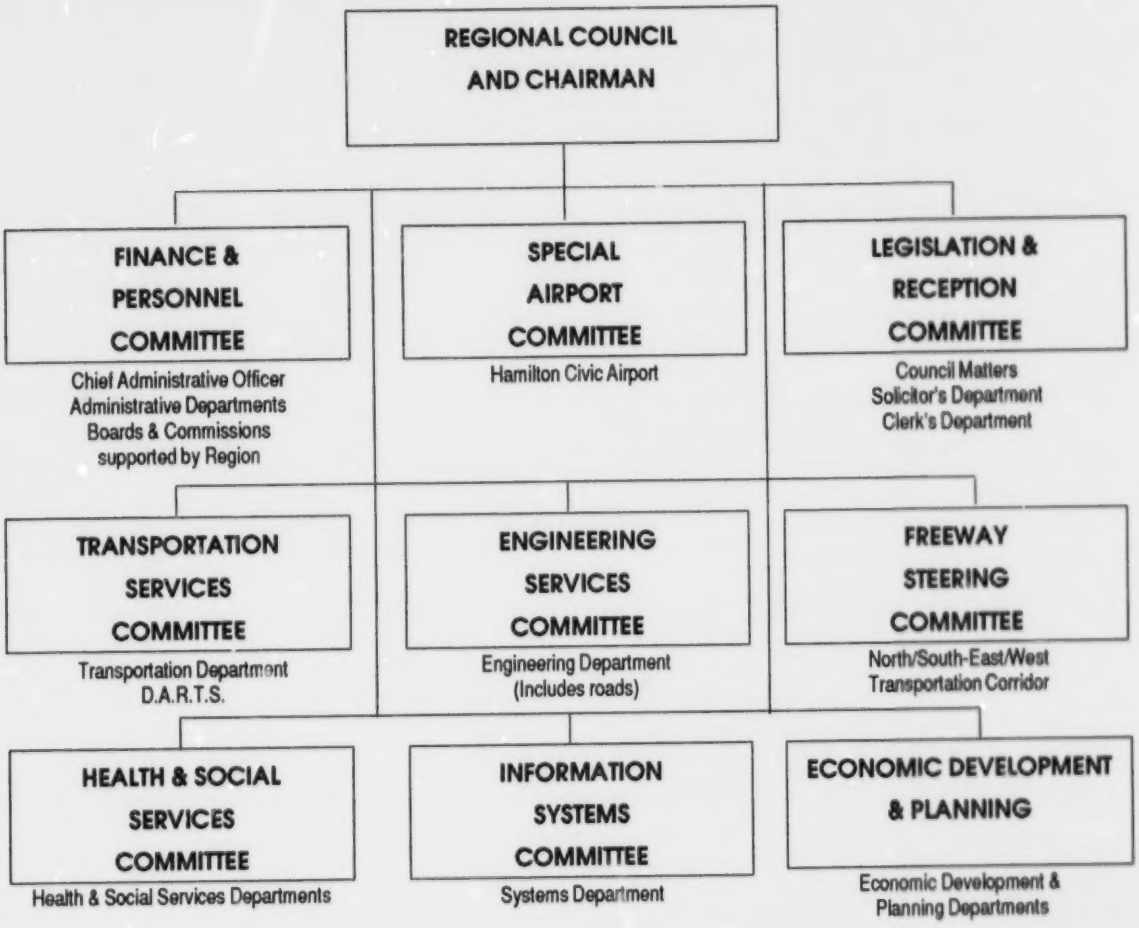
Mayor - Stan Napper
Councillor - Robert Hodgson

City of Hamilton

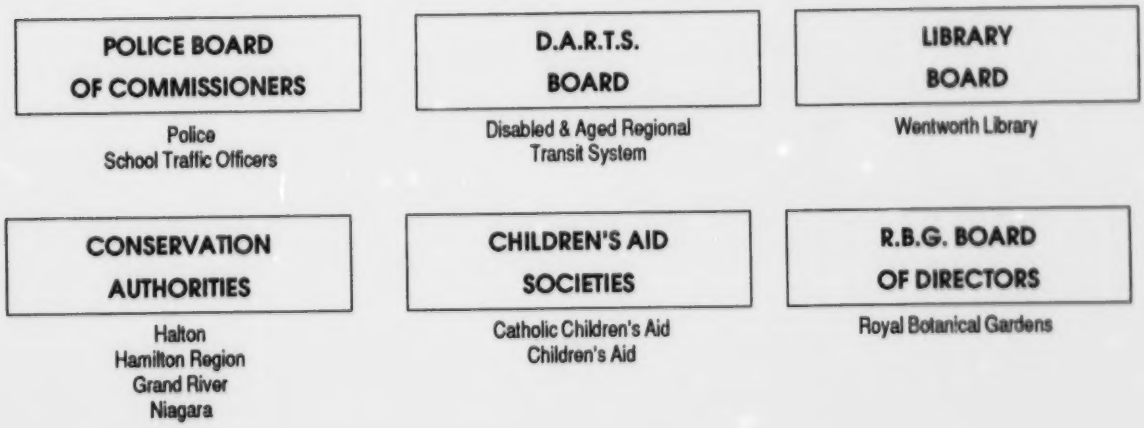
Mayor - Bob Morrow

Councillor - Dominic Agostino
Councillor - Vince Agro
Councillor - David Christopherson
Councillor - Terry Cooke
Councillor - Geraldine Copps
Councillor - Don Drury
Councillor - John Gallagher
Councillor - Brian Hinkley
Councillor - Tom Jackson
Councillor - Mary Kiss
Councillor - Fred Lombardo
Councillor - William McCulloch
Councillor - Henry Merling
Councillor - Tom Murray
Councillor - Don Ross
Councillor - John Smith

COMMITTEES OF REGIONAL COUNCIL
(Includes Related Boards & Commissions)



BOARDS AND COMMISSIONS SUPPORTED BY REGION



REGIONAL ADMINISTRATION

W.M. Carson Chief Administrative Officer	CHIEF ADMINISTRATIVE OFFICER DEPARTMENT	Co-ordination of Regional Administration Internal Audit Emergency Services

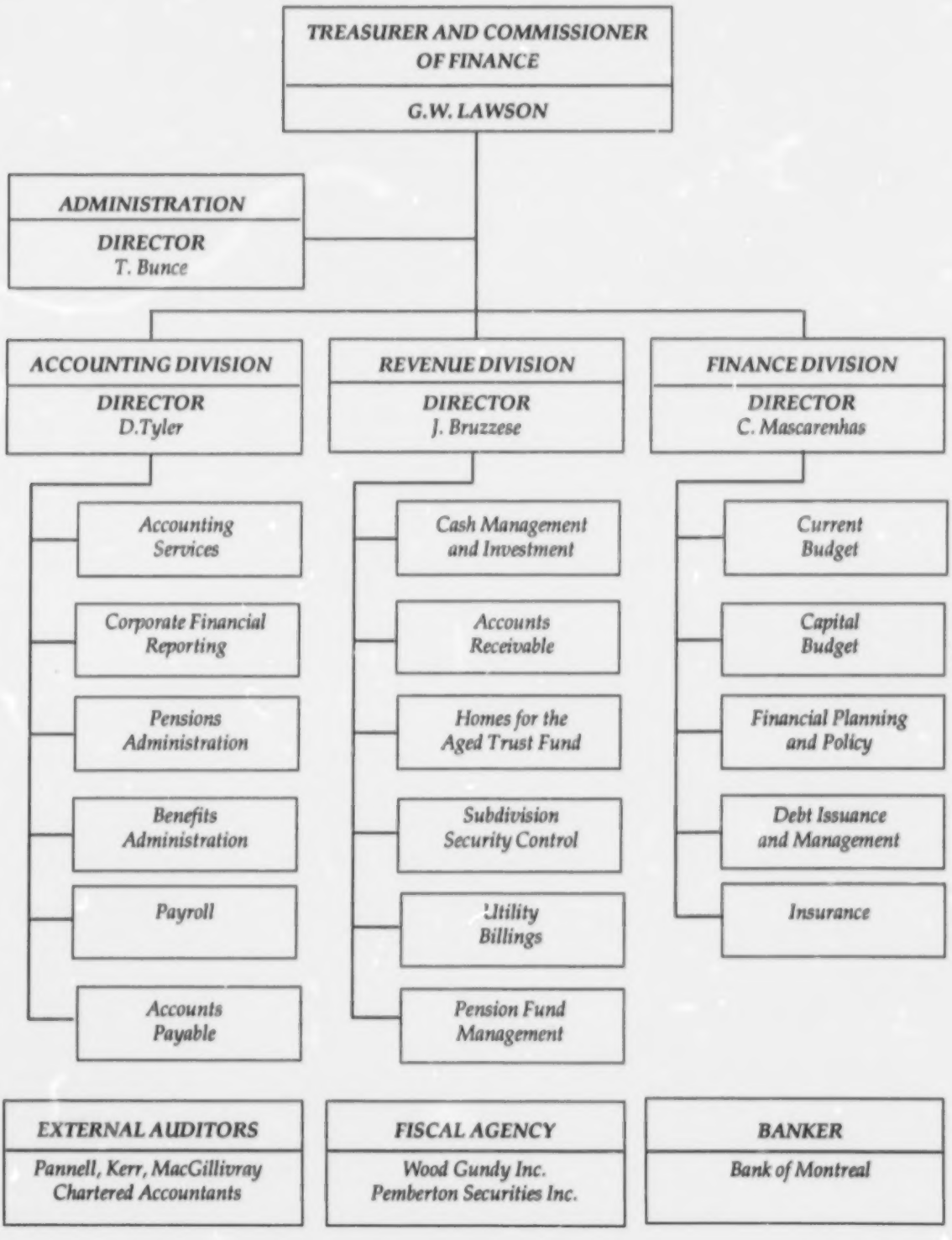
Administrative Departments

P. Noé Johnson Regional Clerk	CLERK'S DEPARTMENT	Secretariat Services - Council and Committees
K. Anderson Regional Solicitor	SOLICITOR'S DEPARTMENT	Legal Services - Council, Departments and Boards
C. Lowe Commissioner	HUMAN RESOURCES CENTRE	Personnel Services - Region and City of Hamilton
G.W. Lawson Regional Treasurer & Commissioner	FINANCE DEPARTMENT	Financial Services Accommodation Grants
J. Hindson Director	INFORMATION SYSTEMS	Systems Development Information Services & Support

Operating Departments

H.O. Schweinbenz Commissioner	TRANSPORTATION DEPARTMENT	Hamilton Street Railway Canada Coach Lines
P. Ainsworth Manager	HAMILTON CIVIC AIRPORT	Airport Administration
G.S. Spencer Commissioner	ENGINEERING DEPARTMENT	Roadways Water & Sewers Solid Waste Engineering Services
A.I. Cunningham Medical Officer of Health	HEALTH DEPARTMENT	Health Services
M. Schuster Commissioner	SOCIAL SERVICES DEPARTMENT	Social Assistance Homes for the Aged Children's Services Social Services Grants
S. Ghanem Director	ECONOMIC DEVELOPMENT DEPARTMENT	Economic Promotion Industrial Parks
J.D. Thoms Commissioner	PLANNING DEPARTMENT	Region's Official Plan Land Division Services Regional Planning Services

DEPARTMENT OF FINANCE



REVENUE SOURCES AND SERVICES PROVIDED

The Regional Government in Hamilton -Wentworth is the upper tier of a two-tier system of municipal government, with the six Area Municipalities comprising the lower tier. The Region is generally responsible for specific legislated functions common to the entire Regional Area and has the exclusive authority to issue debentures for the purpose of capital financing for its projects and those of the Area Municipalities.

REVENUE SOURCES

The Budget plan predicts a balanced budget for 1989 and future years. Expenditure for current purposes to be funded from Reserves are reflected in the current operating budget. The Capital Budget reflects funding requirements for projects in progress and new projects.

Taxation

Regional tax revenue is raised each year in the form of amounts requisitioned by the Regional Council from the Area Municipalities which, in turn, levy on the taxpayers. The Region apportions the General Levy among the Area Municipalities by applying the proportionate share of the total equalized assessment of the Region which is established for each Area Municipality to the total general levy to be raised by the Region. Specific Levies involving some but not all Area Municipalities are apportioned in a similar manner.

Grants From Senior Levels of Government

The Province of Ontario, under various provincial statutes and regulations, makes Conditional and Unconditional Grants to both the Regional Corporation and the Area Municipalities in support of their current and capital expenditure. Conditional grants are based on or are related to specific types of expenditure, such as general welfare assistance and public transportation, and must be used to finance that expenditure. Unconditional grants are based on various factors including households, levies, and assessment and are used for general operating purposes.

User Fees

Water and Sewage costs are completely recovered by rates based on usage. Other services such as Homes for the Aged, Solid Waste and Public Transit are partially funded by user fees. Some services are provided by the Region to the Area Municipalities on the basis of 100% cost-reimbursement.

REVENUE SOURCES AND SERVICES PROVIDED (Continued)

RESPONSIBILITIES OF THE REGIONAL CORPORATION

The Regional Corporation has sole responsibility for the following services:

Protection to Persons and Property

Police - The Board of Police Commissioners operates the Regional Police Force throughout the area.

Conservation - The Regional Corporation is a participating municipality under the Conservation Act (Ontario) providing financing for the Hamilton Region Conservation Authority, the Grand River Conservation Authority, the Halton Region Conservation Authority and the Niagara Region Conservation Authority. These Authorities operate conservation areas, wildlife refuges, nature areas, community ponds, reservoirs and diversion channels throughout the Region. Only recreation oriented development is allowed on this land through the auspices of the Authorities.

Transportation Services

Regional Road System - The Regional Corporation has established a Regional Road System and has adopted a plan of road construction and maintenance. Since there is no subsidy allowed on debt charges, the Region has implemented a policy established early in 1976, that, "no debentures be issued for road purposes for the existing Regional Road System". However, due to extensive deterioration of the Regional Road System, external financing was approved in 1987 for the Accelerated Road Rehabilitation Program and in 1989 for the Enhanced Road Program. Both programs will be funded by the issuance of debentures.

Regional Transit - The Regional Transit System was assumed by the Region in 1977 upon the acquisition of all shares of the Hamilton Street Railway and its subsidiaries from the City of Hamilton. In addition to conventional public transit, the Region provides highly specialized transit for disabled and aged citizens through the Disabled and Aged Regional Transit System (D.A.R.T.S.). Canada Coach Lines provides Inter-Regional Transit services to the Regions of Niagara, Haldimand-Norfolk, Brant County and Kitchener-Waterloo, and provides a charter service and runs sightseeing tours.

Regional Airport - The Hamilton Civic Airport was assumed by the Region from the City of Hamilton in 1986. It is funded by the Federal Government with a small contribution by the Region.

REVENUE SOURCES AND SERVICES PROVIDED (Continued)

Environmental Services

Sewage Works - The Regional Corporation is responsible for the collection and disposal of sewage including the operation, maintenance, and construction of services. These costs are recovered by a sewer surcharge which is presently 116% of the water rate. The costs of services installed under the Local Improvement Act, are recoverable by means of a specially assessed frontage rate from all owners of property abutting these works. The costs associated with the operation, maintenance, and construction of storm sewers in the City of Hamilton are charged only to Hamilton taxpayers as a Special Levy.

Water Works - The Regional Corporation has sole responsibility for the supply and distribution of water. The costs of all water works projects are recoverable by a water rate for all users, based on either flat rate charges or metered water charges. As with sewage services, special frontage rates and lot levies are imposed upon the owners and developers of abutting lands to finance the construction of water services.

Solid Waste Disposal - The Region has sole responsibility for operating transfer stations and for the ultimate disposal of solid waste. The costs of this service are recovered mainly by user fees and the balance by property taxes. The Area Municipalities are responsible for garbage collection.

Health, Social and Family Services

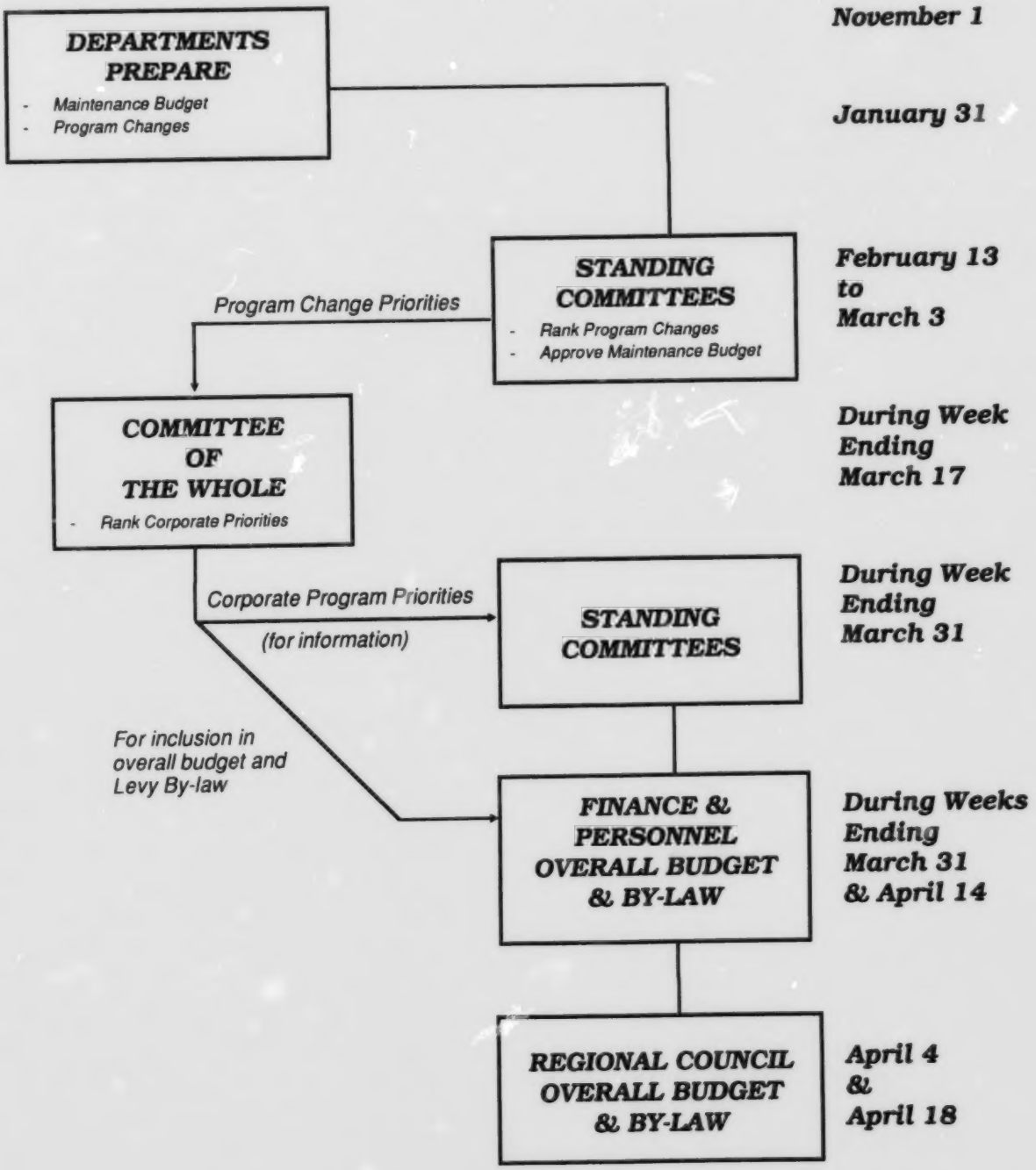
Health and Welfare - The Region has sole responsibility for the administration of a broad range of Social and Family Services, (for example, Homes for the Aged, General Welfare Assistance, Day Care, Home Care for the Elderly and Infirm, etc.) and Health Services. Provincial subsidies cover a significant percentage of approved expenditures on major health and social programs.

Economic Development and Planning Services

Economic Development - The Region has responsibility for Economic Development to improve the Region's economic well-being by providing services to the local business community and by promoting the Region as a centre for industry, commerce, tourism and conventions. The department is also responsible for the development of Regionally owned Industrial Parks.

Regional Planning - The Region is responsible for implementation of the Hamilton-Wentworth Official Plan, approval of plans of subdivision and condominiums, and appointment of the Regional Land Division Committee. Regional staff are also responsible for the preparation of certain Area Municipalities' Official Plan Amendments. Other functions include analysis and policy formulation pertaining to land use and economic issues; establishment and maintenance of various data systems; review of development applications; involvement in implementation of the Region's capital budget; and provision on a fee basis of planning services to the City of Hamilton and the Towns of Ancaster and Dundas.

THE 1989 BUDGETARY CYCLE


DEPARTMENTS PREPARE
- Maintenance Budget
- Program Changes
November 1
January 31
STANDING COMMITTEES
- Rank Program Changes
- Approve Maintenance Budget
February 13 to March 3
Program Change Priorities
COMMITTEE OF THE WHOLE
- Rank Corporate Priorities
During Week Ending March 17
Corporate Program Priorities
(for information)
STANDING COMMITTEES
During Week Ending March 31
For inclusion in overall budget and Levy By-law
FINANCE & PERSONNEL OVERALL BUDGET & BY-LAW
During Weeks Ending March 31 & April 14
REGIONAL COUNCIL OVERALL BUDGET & BY-LAW
April 4 & April 18

1989 BUDGET PROCESS

The 1989 Budget is a statement, in financial and performance terms, of Regional Council's service priorities for the citizens of Hamilton-Wentworth in 1989.

The 1989 Budget Process was a new process for the Region. An administrative committee was established comprised of the Chief Administrative Officer and four Department Heads. Departments represented were Finance, Engineering, Social Services and the Freeway Department. The membership of the committee is on a rotating basis with the Chief Administrative Officer and Commissioner of Finance being permanent members. This committee is named the Management Team Budget Committee. A support committee for the Management Team Budget Committee was also created. Administrative representatives from all departments are members on this committee, which is named the Budget Working Committee.

The preparation of budgets was in two stages for 1989. First, departments prepared maintenance budgets. The maintenance budget was prepared by departments based on providing the same level of services as the previous year. Second, departments prepared program information forms to outline new and enhanced programs. The new and enhanced programs were not included in the maintenance budget. New and Enhanced programs were classified into the following categories:

a) Provincially Legislated
b) Council Directed
c) Department Initiative

The next step in the process was the submission of all maintenance budgets to the Management Team Budget Committee and all new and enhanced programs to the Budget Working Committee. After the review by the Management Team Budget Committee, the maintenance budgets were submitted to Standing Committees of Council for approval, and at the same time the new and enhanced programs were given priority ranking by the individual Standing Committees responsible for the program proposals.

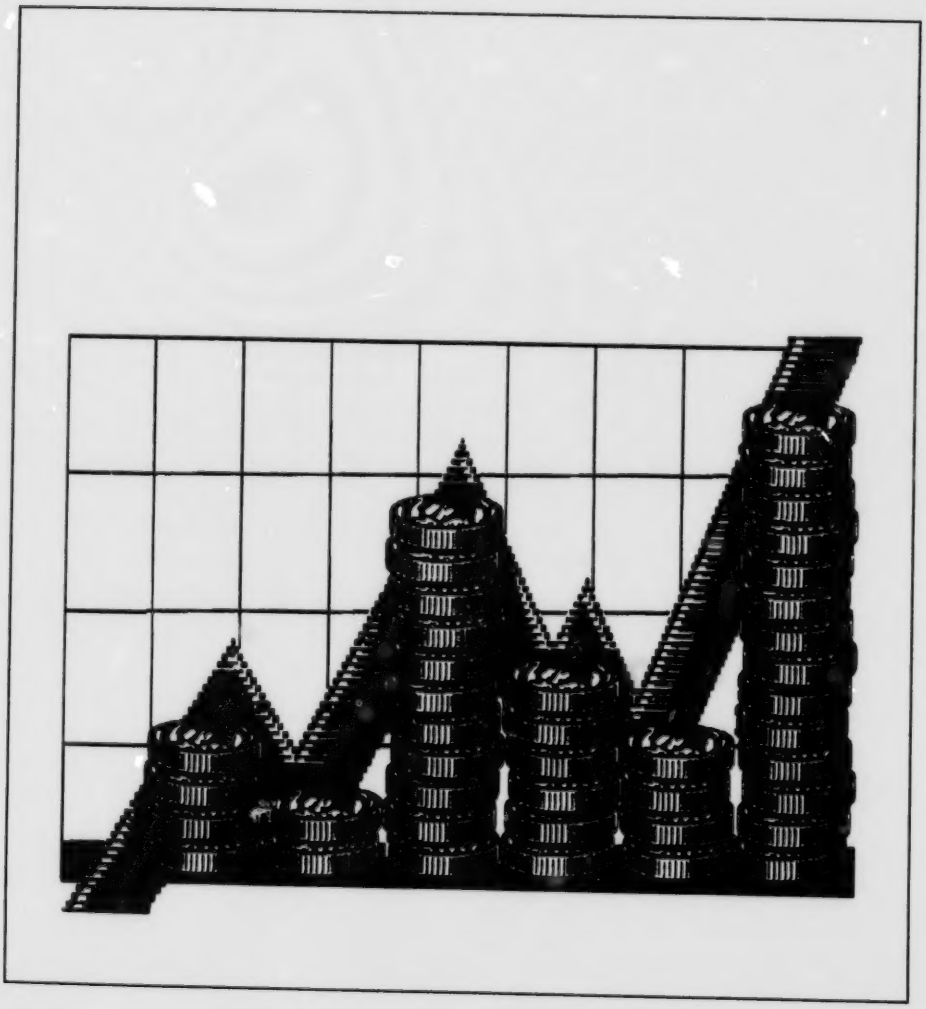
The Budget Working Committee then took the priorities for the new and enhanced programs as set by each Standing Committee and established a preliminary list. Management Team Budget Committee then molded this list to reflect the Corporate direction of Council.

The final step in the process was a meeting on March 16, 1989, where Council sitting as Committee of the Whole reviewed the maintenance budget, capital budget and the new and enhanced programs. The presentation provided Council with specific percentage increases for the budgets and new and enhanced programs. This enabled Councillors to act in terms of the total organization rather then on the basis of individual operating units.

Committee of the Whole reviewed the proposed programs and set a maximum increase of 6.5% for the 1989 Operating Budget.

All budgets were then re-submitted to Standing Committees with approved new and enhanced programs included for a final review. The budget was approved by Regional Council on April 18, 1989, at a 6.14% increase over 1988 and below the Council maximum target.

BUDGET OVERVIEW



REPORT OF THE TREASURER AND COMMISSIONER OF FINANCE

INTRODUCTION

I am pleased to present the 1989 Operating Budget and 1989-1993 Capital Budget for Regional Municipality of Hamilton-Wentworth and its related Boards and Commissions.

The Region utilized an integrated planning approach in preparing its Current and Capital Budgets due to the significant impact that the Capital Financing Plans have on operating programs. In recognition of the inter-relationship of the two budgets, this document presents the budgets on a consolidated basis, by major function. This is consistent with the way in which the Region's Audited Financial Statements are prepared. Within each function, we have presented the Consolidated Budget, the 1989 Operating Budget with a further four-year Forecast of the Operating Budget by individual program. The operating budget forecasts reflect the affordability of projected debt charges, contributions to capital and the incremental operating costs of proposed capital programs.

The Current Budget was prepared using the Modified Program Planning Budgeting System. For 1989, however the Current Budget was prepared by departments in two parts. The first part contained the base or maintenance level budget. **The maintenance level budget is defined as "last year's service level, at 1989 costs, including annualization of 1988 in-year program enhancements, and staff and other resources required to maintain service levels to a larger consumer base".**

The second part of the Current Budget preparation was for New and Enhanced Programs. This part of the budget preparation required a two phase priority setting process. Each department was required to submit its priorities to their Standing Committee of Council for approval and ranking. These departmentally ranked priorities were then merged to form a Corporate list that was ranked and approved by the Management Team Budget Committee for submission to Regional Council sitting as Committee of the Whole. A specific budget review meeting was then set for Committee of the Whole to review the Maintenance Budget, Capital Budget and New and Enhanced Programs.

The preparation of the budgets ensures the implementation of goals and objectives as established by the Council within the Regional Official Plan. The preparation also requires that existing financial policies be reviewed to ensure the impact of the budgets can be maintained within the future financial capability of the Region.

Prior year's actual data has been extracted from financial statements prepared in accordance with generally accepted accounting principles for municipalities. These policies include accrual accounting and fixed assets reported in the year of acquisition.

REPORT OF THE TREASURER AND COMMISSIONER OF FINANCE

PERFORMANCE MEASUREMENTS

In 1989 departments will be required to set performance measurements for all programs and activities for which they are responsible. The performance measurements established will be used for the preparation of the 1990 budget to ensure that available resources are being allocated efficiently and effectively to budget programs and activities. Previous budget submissions by departments have contained performance measurements, however, a comprehensive review is being undertaken to ensure the limited resources available, ie. tax dollar, are being maximized.

ECONOMIC CLIMATE

The prevailing economic conditions have a significant impact on budget estimates. In setting the parameters for preparing the budget, the trends of several economic indicators are reviewed, and provided for within the budget manual distributed to departments. These indicators include the consumer price index, interest rates, exchange rates, salary and wage settlements and construction indices. At the time of budget preparation, inflation was forecast at approximately 4.0% - 4.5% and prime interest rate at 10%. The local economy has experienced high levels of residential and commercial development resulting in increased assessment growth. Supplementary taxes increased by $2,000,000 over the previous year which is directly related to the high level of development. The local economy has experienced unemployment levels below the provincial average, which has a direct impact on the general welfare case loads within the social assistance programs. For the third consecutive year, welfare case loads have been budgeted to decrease. It is anticipated that the strong local economic conditions will continue through 1989.

1989 CURRENT BUDGET HIGHLIGHTS

Council sitting as Committee of the Whole approved a maximum increase in the overall Regional Service Bill of 6.5% for 1989. The final 1989 Current Budget increased 6.14% over 1988 service levels. The increase was attained through an increase in the maintenance budget of **3.49%** and an increase of **2.65%** due to new and enhanced programs. New program initiatives included increased capital funding for the Storm Sewer, Transit, Grants and Health Services Programs. Operating service levels were increased within Daycare, Engineering and Planning Departments.

The 1989 Operating Budget was approved by Regional Council on April 18, 1989. Operating expenditures, including transfers to the Capital Program, total $361.5 million. The resulting tax levies to support these expenditures come to $118.4 million for all property tax levies. (The Region has special levies for Transit, Libraries and Land Drainage.) The resulting impact of tax levies on Regional taxpayers, after considering assessment growth of 3.59%, is an average mill rate increase of 7.27%.

In addition to the tax levies, the Region provides water and sanitary sewer services on a self-supporting basis. The impact on Regional ratepayers for these services is an average 3.12% increase in service bills. **The resulting combined impact on an average household which pays all tax levies and is serviced for water and sewers is a 6.14% increase over 1988.**

REPORT OF THE TREASURER AND COMMISSIONER OF FINANCE

The following table summarizes the overall impact of the 1989 Budget after allowing for assessment growth:

General Property Tax Impact	6.66%
Transit Levy (Hamilton)	10.86%
Storm Sewer Levy (Hamilton)	12.53%
Library Levy (Ancaster, Glanbrook, Flamborough, Stoney Creek)	7.19%
Utilities	3.12%
Average All Levies/Utilities	6.14%

1989-1993 CAPITAL BUDGET HIGHLIGHTS

The 1989-1993 Capital Budget was approved by Regional Council on April 18, 1989. At $646.8 million, it is the largest Capital Budget in the history of the Region. The increase over the previous 5 year Budget is 32.7% or $159.4 million. The significant increase provides for expansion within existing programs and the provision for new capital programs. The increase within specific functions is as follows:

	($millions)
General Government	2.4
Protection	9.8
Transportation	37.1
Environmental	75.8
Health & Social Services	19.9
Recreation & Culture	7.2
Economic Development	7.2
	159.4

New programs within the Capital Budget include a Police Station ($7.1 million), PARCILS ($18.0 million), Enhanced Road Program ($16.2 million), Accelerated Storm Sewer Rehabilitation Program to address flooding problems ($12.0 million), renovations to two existing Homes for the Aged ($23.7 million) and improvements to Wentworth Heritage Village ($6.4 million). Existing programs impacting the Capital Budget are the Road Rehabilitation Program which will be completed in 1993. The Environmental Service Programs is expanding as a result of continued growth and need for the services throughout the Region.

Financing from reserves has increased by $49 million over the 1988-1992 Capital Budget. This change will result in debt charges increasing slightly as a percentage of operating expenditures within future operating budgets (from 7.6% in 1988 to 9.7% in 1992). However, this is well within the Ontario Municipal Board guideline of 20%, and provides for the necessary works to maintain and develop the Region's infrastructure.

The Capital Budget provides for external financing of $111.1 million, for the Roads Rehabilitation Program, the Enhanced Roads Program, the Accelerated Storm Sewer Program, the Homes for the Aged Renovations, the Police Station and Future Development (Lot Levy Financing). These projects are of a special non-recurring nature and will provide definite long-term benefits to the Region. Rigid adherence to a "Pay-As-You-Go" Policy would have made these projects unaffordable within reasonable mill rate increases.

The Capital Budget continues to incorporate the Development Policy approved by Regional Council in 1986. The budget includes $30.6 million of expenditures to be funded from Lot Levies. This is an increase of $6 million over the previous Capital Budget. The purpose of the policy is to provide the required service for new residential development growth without increasing the financial burden on the existing tax base.

REPORT OF THE TREASURER AND COMMISSIONER OF FINANCE

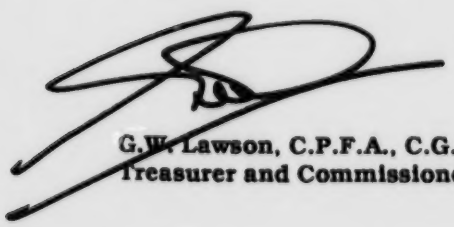
SUMMARY

The Government Finance Officers Association of the United States and Canada (GFOA) has for a fourth time presented an Award for Distinguished Budget Presentation to this Region for its 1985, 1986, 1987 and 1988 annual budgets. In order to receive this award, the municipality must publish a budget document, and the complete budget process is evaluated for effectiveness as an operations guide, financial plan, policy statement and as a communications medium. Further enhancements are planned for 1990 to facilitate improved program priority planning.

The 1989 Budget represents a sound financial plan which not only reflects the services required to achieve the Region's short and long-term plans, but also Council's priorities to meet the most important needs of the community.

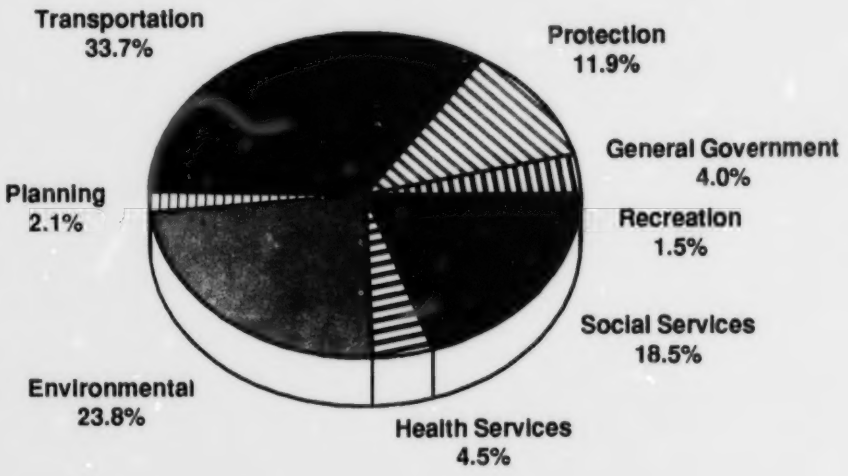
An overall budget impact of 6.14% reflects an exciting program to improve Regional services and this was only achieved with guidance of the Regional Chairman, Standing Committee Chairmen, members of Regional Council, Boards and Commissions. I would also like to thank the Chief Administrative Officer, Department Heads and their staff, the Management Team Budget Committee, and the Budget Working Committee, as well as the staff in the Department of Finance for their hard work and contribution to this budget process.

Respectfully submitted,

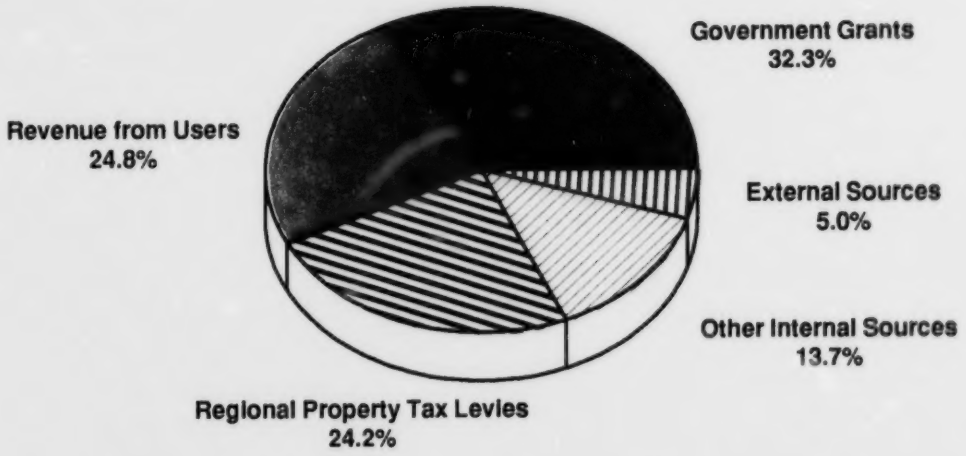


G.W. Lawson, C.P.F.A., C.G.A.
Treasurer and Commissioner of Finance

1989 CONSOLIDATED EXPENDITURE
CURRENT AND CAPITAL - $489.5 MILLION



1989 CONSOLIDATED REVENUE
CURRENT AND CAPITAL - $489.5 MILLION



CONSOLIDATED EXPENDITURE AND REVENUE

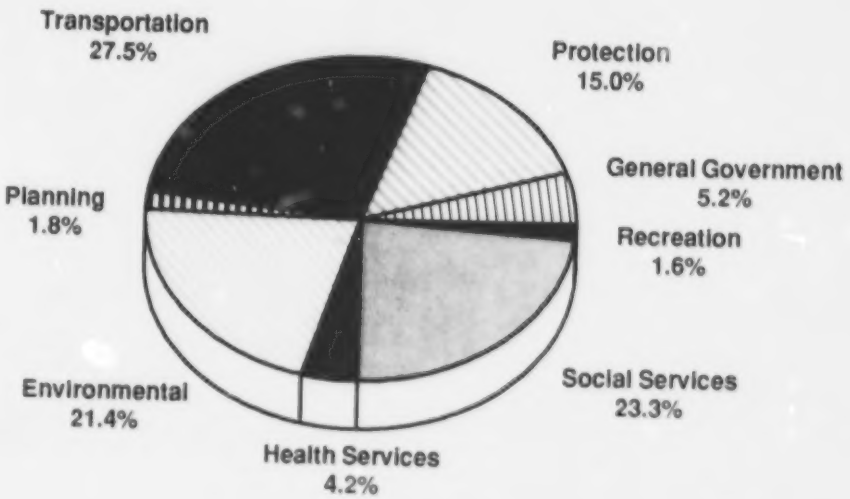
($000's)

	1987 ACTUAL	1988 BUDGET	1988 ACTUAL	1989 BUDGET
	$	$	$	$
EXPENDITURE				
General Government Services	11,869	15,167	13,873	19,398
Protection To Persons & Property	48,420	52,234	51,070	56,328
Transportation Services	106,443	136,569	115,451	165,177
Environmental Services	79,072	102,449	84,170	116,340
Health Services	13,999	17,678	17,502	22,244
Social & Family Services	73,000	81,450	79,666	90,415
Recreation & Cultural Services	5,555	5,634	5,560	7,434
Economic Development & Planning	5,695	7,554	6,969	10,133
TOTAL CONSOLIDATED EXPENDITURE	**344,053**	**418,735**	**374,261**	**489,469**
REVENUE				
Regional Levies				
General Levy	84,315	91,405	91,405	100,991
Urban Transit Levy	8,881	9,592	9,592	10,969
Storm Sewer Levy	3,921	4,156	4,156	4,824
Library Levy	1,313	1,413	1,413	1,592
	98,430	106,566	106,566	118,376
Government Grants				
Ontario Unconditional	27,171	27,952	28,173	28,173
Ontario Specific	87,879	112,533	101,726	129,235
Canada Specific	718	957	851	936
	115,768	141,442	130,750	158,344
Revenue From Users				
Direct Billings - Water Rates	19,699	19,800	20,036	20,318
Direct Billing - Sewer Rates	21,532	21,490	21,834	22,455
Fares, Fees & Service Charges	42,546	46,303	45,862	53,646
Billings To Area Municipalities	21,133	24,130	23,746	25,106
	104,910	111,723	111,478	121,525
Other Regional Sources				
Financing - Capital Reserves	19,440	32,137	18,303	52,075
Interest, Internal Financing & Other	3,971	16,291	5,650	11,428
Share of Supplementary Taxes	1,514	0	3,462	0
Previous Year's Surplus	1,534	1,514	1,514	3,462
Less: Current Year's Surplus	(1,514)	0	(3,462)	0
	24,945	49,942	25,467	66,965
Financing - Long Term				
External Sources	0	9,062	0	24,259
TOTAL CONSOLIDATED REVENUE	**344,053**	**418,735**	**374,261**	**489,469**

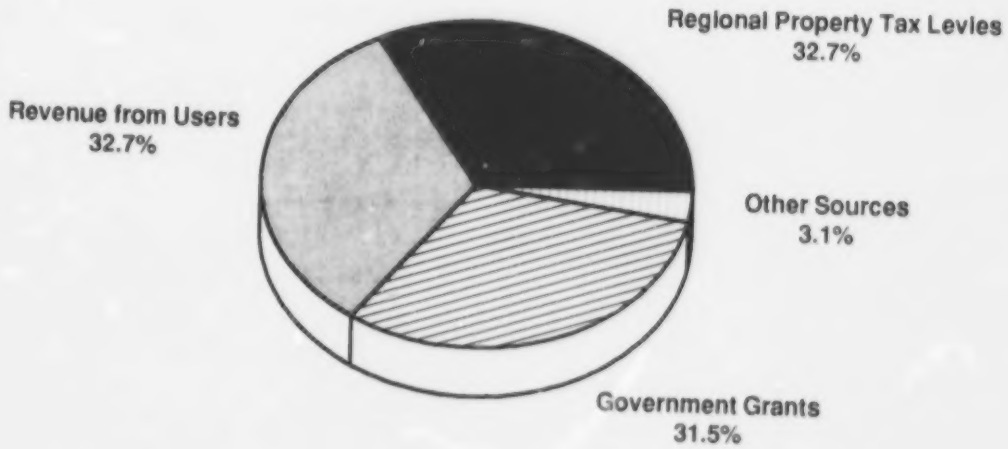
SUMMARY OF GROSS CURRENT EXPENDITURE AND REVENUE
($000's)

	1987 ACTUAL	1988 BUDGET	1988 ACTUAL	1989 BUDGET
	$	$	$	$
EXPENDITURE				
General Government Services	11,840	12,848	13,860	15,712
Protection To Persons & Property	48,111	50,775	50,844	54,340
Transportation Services	84,078	91,719	83,107	89,300
Environmental Services	67,828	69,533	70,253	77,207
Health Services	12,112	13,567	13,365	15,259
Social & Family Services	72,549	77,356	75,618	84,217
Recreation & Cultural Services	4,910	5,423	5,522	5,880
Economic Development & Planning	5,522	5,700	6,010	6,527
TOTAL CONSOLIDATED EXPENDITURE	**306,950**	**326,921**	**318,579**	**351,442**
REVENUE				
Regional Levies				
General Levy	84,315	91,405	91,405	100,901
Urban Transit Levy	8,881	9,592	9,592	10,589
Storm Sewer Levy	3,921	4,156	4,156	4,824
Library Levy	1,313	1,413	1,413	1,592
	98,430	106,566	106,566	118,376
Government Grants				
Ontario Unconditional	27,171	27,952	28,173	29,173
Ontario Specific	72,666	79,374	76,746	84,896
Canada Specific	718	957	851	938
	100,555	108,283	105,770	114,007
Revenue From Users				
Direct Billings - Water Rates	19,699	19,800	20,036	20,318
Direct Billing - Sewer Rates	21,532	21,490	21,834	22,455
Fares, Fees & Service Charges	42,546	42,722	43,439	50,189
Billings To Area Municipalities	21,133	24,130	15,894	25,106
	104,910	108,142	101,203	118,068
Other Regional Sources				
Interest, Internal Financing & Other	1,521	2,416	3,526	7,612
Share of Supplementary Taxes	1,514	0	3,462	0
Previous Year's Surplus	1,534	1,514	1,514	3,462
Less: Current Year's Surplus	(1,514)	0	(3,462)	0
	3,055	3,930	5,040	11,074
TOTAL CURRENT REVENUE	**306,950**	**326,921**	**318,579**	**351,525**

1989 GROSS CURRENT EXPENDITURE
$ 361.5 MILLION



1989 GROSS CURRENT REVENUE
$ 361.5 MILLION



SUMMARY OF NET CURRENT EXPENDITURE AND REVENUE
($000's)

	1987 ACTUAL	1988 BUDGET	1988 ACTUAL	1989 BUDGET
	$	$	$	$
NET CURRENT EXPENDITURE (Including Transfers To Capital Fund)				
General Government Services	7,631	8,871	8,105	12,456
Protection To Persons & Property	47,380	50,027	50,077	53,336
Transportation Services	26,587	28,887	29,061	33,257
Environmental Services	12,579	13,497	13,548	12,622
Health Services	4,145	4,245	4,154	4,614
Social & Family Services	17,966	18,501	19,180	20,752
Recreation & Cultural Services	4,189	4,911	4,987	5,513
Economic Development & Planning	3,560	3,866	3,914	4,235
TOTAL NET CURENT EXPENDITURE	**124,037**	**132,805**	**133,026**	**146,784**
NET CURRENT REVENUE				
Regional Levies				
General Levy	84,315	90,975	90,975	100,991
Urban Transit Levy	8,881	9,592	9,592	10,969
Storm Sewer Levy	3,921	4,586	4,586	4,824
Library Levy	1,313	1,413	1,413	1,592
	98,430	106,566	106,566	118,376
Government Grants				
Ontario Unconditional	24,073	24,725	24,946	24,946
Other Revenue Sources				
Share of Supplementary Taxes	1,514	0	3,462	0
Previous Year's Surplus	1,534	1,514	1,514	3,462
Less: Current Year's Surplus	(1,514)	0	(3,462)	0
	1,534	1,514	1,514	3,462
TOTAL NET CURRENT REVENUE	**124,037**	**132,805**	**133,026**	**146,784**

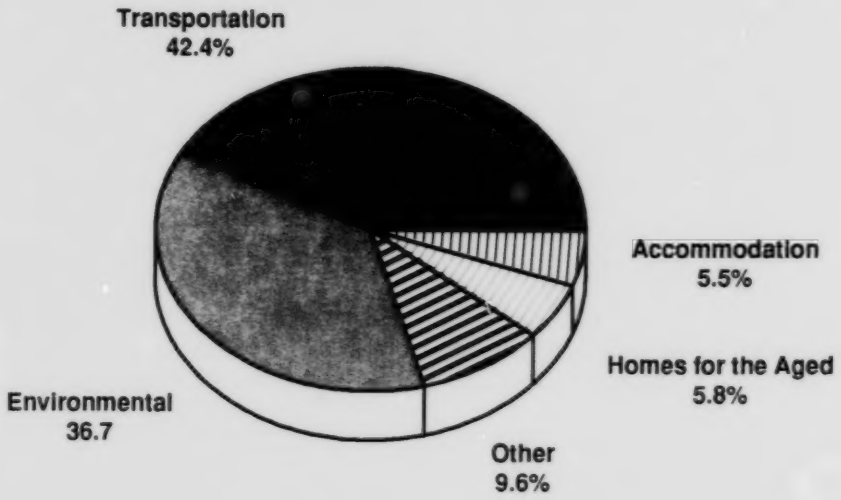
SUMMARY OF FIVE-YEAR CAPITAL BUDGET EXPENDITURE
($000's)

	[illegible]	1990	1991	1992	1993	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
General Government Services						
Accommodation	[illegible]	472	4,365	29,887	0	35,410
Capital Grants	[illegible]	100	100	100	100	500
Protection To Persons & Property						
Police Operations	[illegible]	2,000	5,030	0	0	10,019
Emergency Measures	[illegible]	0	0	0	0	1,338
Transportation Services						
Roadways	[illegible]	23,240	23,051	21,544	19,854	115,673
Freeway	[illegible]	16,024	16,986	18,005	18,916	85,182
Transit-Hamilton Street Railway	[illegible]	8,198	13,421	8,185	5,059	62,746
Transit-Canada Coach Lines	[illegible]	1,500	1,243	1,315	1,396	9,752
Airport	[illegible]	125	0	0	0	531
Environmental Services						
Sanitary Sewer System	[illegible]	17,759	8,279	17,219	18,762	80,938
Water Works System	[illegible]	11,000	15,468	12,253	14,131	64,540
Storm Sewers-Hamilton	[illegible]	10,520	12,361	10,776	12,226	62,177
Solid Waste	[illegible]	3,358	667	786	1,105	12,220
PARCILS	[illegible]	4,095	6,708	3,343	3,419	17,965
Health Services						
Hospitals	[illegible]	3,410	1,950	800	0	13,070
St. Joseph's Ambulatory Centre	[illegible]	0	0	0	0	711
Social And Family Services						
Homes For the Aged	[illegible]	2,287	12,435	7,948	8,464	37,262
Recreation And Cultural Services						
Library	[illegible]	0	22	198	22	1,306
Wentworth Heritage Village	[illegible]	1,983	2,275	2,388	2,508	9,655
Confederation Park	[illegible]	452	475	499	563	2,412
Royal Botanical Gardens	[illegible]	163	0	0	0	326
McMaster University	[illegible]	1,300	1,350	1,350	0	4,000
Economic Development & Planning						
Industrial Land	[illegible]	4,128	5,347	2,525	1,510	16,112
Economic Development	[illegible]	2,318	0	0	0	3,312
TOTAL CAPITAL EXPENDITURE	[illegible]	114,432	131,533	139,121	108,035	647,157

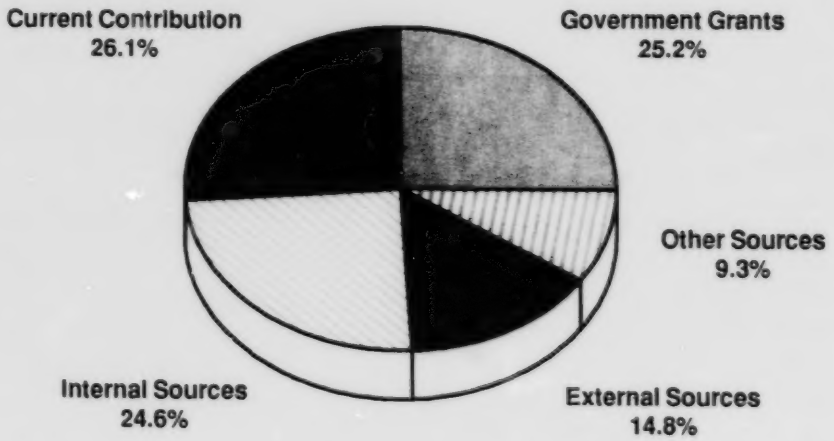
SUMMARY OF FIVE-YEAR CAPITAL BUDGET REVENUE
($000's)

	1989	1990	1991	1992	1993	TOTAL
	$	$	$	$	$	$
CAPITAL REVENUE						
Subsidies	43,707	26,420	36,597	28,779	27,436	162,939
Contribution From Current						
Freeway	5,112	5,929	6,544	7,212	7,845	32,642
Accommodation	173	0	0	27,574	0	27,747
Other Programs	21,135	19,626	20,456	22,702	24,455	108,374
	26,420	25,555	27,000	57,488	32,300	168,763
Financing - Internal Sources						
Lot Levy Reserve	6,649	6,325	8,857	3,692	4,889	30,412
Industrial Land Reserve	2,602	4,128	5,347	2,525	1,510	16,112
Prior Year's Contribution	0	0	530	1,147	0	1,677
Accommodation Reserve	413	356	1,065	2,263	0	4,097
Deferred Financing - Freeway	(536)	415	181	(84)	(459)	(483)
Borrowing From Own Reserves	29,482	21,415	15,351	19,460	21,577	107,285
	38,610	32,639	31,331	29,003	27,517	159,100
Financing - External Sources						
Police	1,746	0	5,030	0	0	6,776
Storm Sewer	6,000	4,000	2,000	0	0	12,000
Homes For The Aged	1,315	1,143	6,219	3,973	4,232	16,882
McMaster University	0	1,300	1,350	1,350	0	4,000
Roadways	15,198	12,506	9,942	10,705	8,065	56,416
	24,259	18,949	24,541	16,028	12,297	96,074
Locals - Owner's Share	3,616	3,707	3,540	3,790	4,292	18,945
Other Revenue	17,424	7,162	8,524	4,033	4,193	41,336
TOTAL CAPITAL REVENUE	154,036	114,432	131,533	139,121	108,035	647,157

1989-1993 CAPITAL EXPENDITURE
FIVE YEAR TOTAL - $ 647.2 MILLION



1989-1993 CAPITAL REVENUE
FIVE YEAR TOTAL - $ 647.2 MILLION



PROJECTED CAPITAL RESERVE POSITION
($000's)

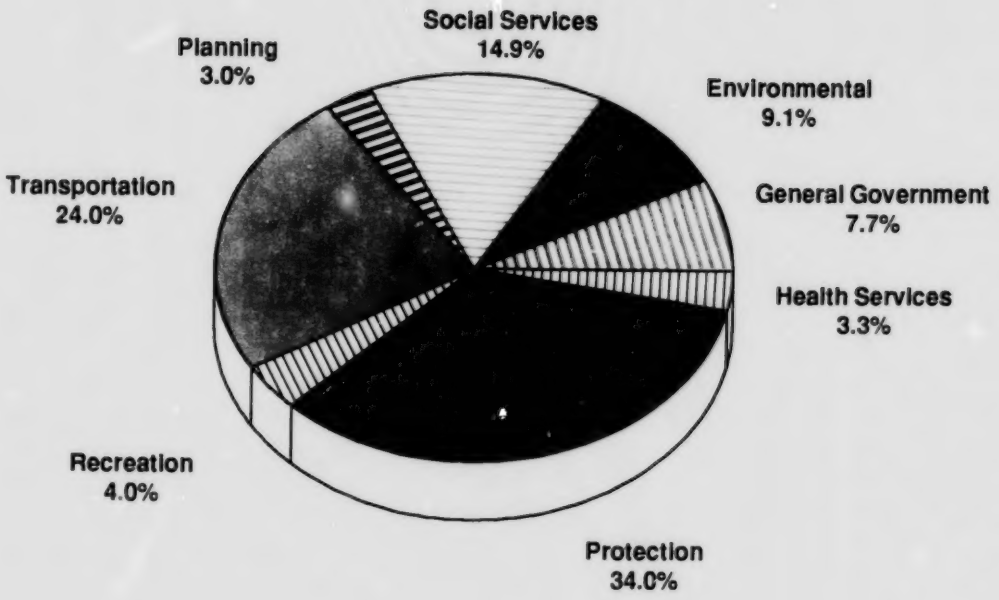
	[illegible]	1990	1991	1992	1993
	$	$	$	$	$
RESERVE BALANCE-BEGINNING OF YEAR	[illegible]	9,903	2,803	3,267	1,795
ADD:					
Capital Levy Contribution	[illegible]	1,000	1,000	1,000	1,000
	[illegible]	10,903	3,803	4,267	2,795
ADD:					
Interest Earned by Reserves	[illegible]	632	292	249	175
Repayment To Reserves	[illegible]	14,460	17,400	19,354	21,800
Repayment of Locals Owner's Portion	[illegible]	475	963	1,475	2,012
	[illegible]	26,470	22,458	25,345	26,782
LESS:					
Net Capital Requirements	[illegible]	19,660	15,351	19,460	21,577
Locals Owner's Portion	[illegible]	3,707	3,540	3,790	4,292
Capital Levy Contribution-Roads Rehabilitation Program	[illegible]	300	300	300	300
RESERVE BALANCE - YEAR END	[illegible]	**2,803**	**3,267**	**1,795**	**613**
CUMULATIVE DEFERRED FINANCING ON FREEWAY SUPPORTED BY RESERVES	[illegible]	8,520	8,339	8,423	8,882
CUMULATIVE DEFERRED FINANCING ON HOMES SUPPORTED BY RESERVES	[illegible]	15,612	8,582	3,200	(2,498)

FIVE-YEAR FORECAST OF REGIONAL CURRENT BUDGET
($000's)

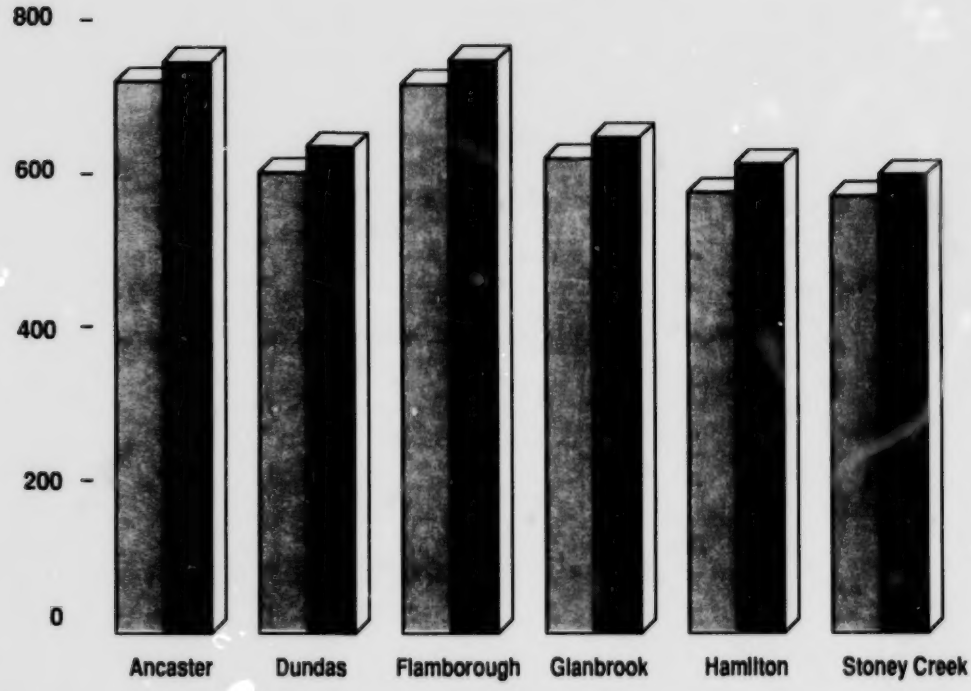
	1990	1991	1992	1993
	$	$	$	$
EXPENDITURES FUNDED BY TAX LEVY				
General Government Services	10,671	11,008	13,623	13,981
Protection to Persons & Property	42,802	44,035	46,570	48,569
Transportation Services	29,324	32,329	35,283	37,856
Environmental Services	12,324	13,861	15,563	17,396
Health Services	4,173	4,255	3,676	3,766
Social and Family Services	18,935	20,041	21,235	22,527
Recreation and Cultural Services	5,039	4,944	4,674	4,856
Economic Development	3,688	4,190	4,356	4,492
PROJECTED TAX LEVIES	**126,956**	**134,663**	**144,980**	**153,443**
TAX LEVIES				
General Levy	108,243	114,581	123,393	130,200
% Increase	7.18%	5.86%	7.69%	5.52%
% Tax Impact				
Urban Transit Levy	11,502	12,020	12,561	13,126
% Increase	4.86%	4.50%	4.50%	4.50%
% Tax Impact				
Storm Sewer Levy	5,548	6,324	7,210	8,219
% Increase	15.00%	14.00%	14.00%	14.00%
% Tax Impact				
Library Levy	1,664	1,739	1,817	1,898
% Increase	4.50%	4.50%	4.50%	4.50%
% Tax Impact				
TOTAL TAX LEVIES	**126,956**	**134,663**	**144,980**	**153,443**
SELF-SUPPORTING SERVICES				
Water and Sewer Rates	44,491	46,279	48,138	50,072
% Increase	4.00%	4.00%	4.00%	4.00%
% Rate Impact*	3.50%	3.50%	3.50%	3.50%
TOTAL-ALL LEVIES AND RATES	**171,447**	**180,942**	**193,118**	**203,515**
% Increase	6.39%	5.54%	6.73%	5.38%
% Tax and Rate Impact				

* We base projections on existing service levels other than those indicated in the 1989-1993 Capital Budget.

WHERE YOUR PROPERTY TAX DOLLAR GOES
1989 REGIONAL LEVIES - $118.4 MILLION



TOTAL REGIONAL SERVICE BILL AND INCREMENTAL IMPACT PER AVERAGE HOUSEHOLD



	Ancaster	Dundas	Flamborough	Glanbrook	Hamilton	Stoney Creek
1988 Actual $	720	601	716	619	574	569
1989 Budget $	745	635	747	647	612	597
Change $	25	34	31	28	38	28
Impact %	3.5	5.7	4.3	4.5	6.6	4.9

NOTE: Amounts reflect Regionally-assessed taxes and metered water consumption and sewer surcharge and do not include taxes raised for school boards and for area municipality purposes.

Prior to Local Mill rate adjustments and based on average assessment of $5,000 in all municipalities except Stoney Creek ($6,840).

FOUR-YEAR HISTORICAL REVIEW WITH 1989 PROJECTIONS

($000's)

	1985 ACTUAL	1986 ACTUAL	1987 ACTUAL	1988 ACTUAL
	$	$	$	$
CURRENT FUND				
ANALYSIS OF EXPENDITURE:				
Salaries and Wages	109,033	116,822	121,322	134,107
Goods and Services	73,027	76,656	86,796	83,855
Transfers-Other Funds/Grants etc.	65,975	70,417	83,440	86,199
Debt Charges	15,495	16,590	15,392	14,418
	263,530	280,485	306,950	318,579
ANALYSIS OF REVENUE:				
Property Taxation	83,458	90,280	99,943	110,028
Government Grants	86,815	92,680	100,555	105,770
Direct Billings-Rates	38,469	40,225	43,072	43,876
Fees, Service Charges & Other	54,939	57,299	63,360	60,853
Surplus from Previous Year	1,384	1,535	1,534	1,514
	265,065	282,019	308,464	322,041
SURPLUS AT YEAR END	1,535	1,534	1,514	3,462
	263,530	280,485	306,950	318,579
CAPITAL FUND				
CAPITAL EXPENDITURE	34,368	48,951	57,821	68,558
CAPITAL FINANCING:				
Contribution from Own Funds	17,118	34,970	40,701	47,989
External Debt	8,169	0	0	0
Government Grants	12,129	12,403	15,519	25,714
Other	1,862	3,991	1,973	4,806
	39,278	51,364	58,193	78,509
UNEXPENDED CAPITAL FINANCING AT THE END OF THE YEAR	**12,240**	**14,653**	**15,025**	**24,975**
RESERVES AND RESERVE FUNDS				
ANAYSIS OF EXPENDITURE:				
Contribution to Own Funds	5,930	22,091	21,496	25,409
Debt Charges	203	201	204	337
Other	7,245	3,608	7,128	5,500
	13,378	25,900	28,828	31,246
ANALYSIS OF REVENUE:				
Contribution from Own Funds	13,430	15,595	17,800	16,670
Interest/Debenture Proceeds/ Lot Levy Receipts, etc.	10,124	13,207	16,533	22,108
	23,554	28,802	34,333	38,778
RESERVES AND RESERVE FUNDS AT THE END OF THE YEAR	**69,496**	**72,398**	**77,903**	**85,435**

FOUR-YEAR HISTORICAL REVIEW WITH 1989 PROJECTIONS

($000's)

	1985 ACTUAL	1986 ACTUAL	1987 ACTUAL	1988 ACTUAL	1989 PRO FORMA
	$	$	$	$	$
BALANCE SHEET-DEC. 31					
ASSETS					
Current Assest	105,762	116,046	134,819	154,681	158,456
Recoverable Capital Outlay	89,327	80,992	75,252	65,937	109,291
Restricted Investments	8,749	8,160	8,489	8,467	8,500
	203,838	205,198	218,560	229,085	274,247
LIABILITIES:					
Current Liabilities	31,240	35,621	48,866	49,276	66,825
Net Long Term Debt	89,327	80,992	75,252	65,937	109,291
Unexpended Capital Funds	12,240	14,653	15,025	24,975	19,016
Reserves and Reserve Funds	69,496	72,398	77,903	85,435	79,115
Accumulated Surplus	1,535	1,534	1,514	3,462	0
	203,838	205,198	218,560	229,085	274,247
BORROWINGS FROM OWN RESERVES:					
Internal Debt-Start of Year	28,222	31,520	41,426	46,027	53,260
Add: Loans to Capital Fund	5,128	11,929	8,059	11,205	28,981
Less: Principal Repayment	1,830	2,023	3,458	3,972	5,572
Internal Debt At Year End	**31,520**	**41,426**	**46,027**	**53,260**	**76,669**
NET LONG TERM DEBT:					
External Debt-Start of Year*	88,683	89,327	80,992	75,252	65,937
Add: Additional Borrowings	8,169	0	0	0	51,483
Less: Principal Repayment	7,525	8,335	8,369	8,037	8,129
External Debt at Year End	**89,327**	**80,992**	**72,623**	**65,937**	**109,291**
Less: Own Holdings	13,365	14,459	12,863	7,124	7,124
Debt Held Externally	75,962	66,533	59,760	58,813	102,167
To Be Repaid From:					
General(Tax Levies)	32,254	28,672	26,268	21,803	67,262
Regional Enterprises(Rates)	55,683	51,060	47,807	43,254	41,539
Reserves	1,390	1,260	1,177	880	490
External Debt At Year End	**89,327**	**80,992**	**72,623**	**65,937**	**109,291**

* External Debt-Start of Year was restated as at December 31, 1987 from $72,623 to $75,252 due to change in accounting treatment of U.S. exchange. Exchange is now recorded as at end of current year, previously recorded as of date of issue.

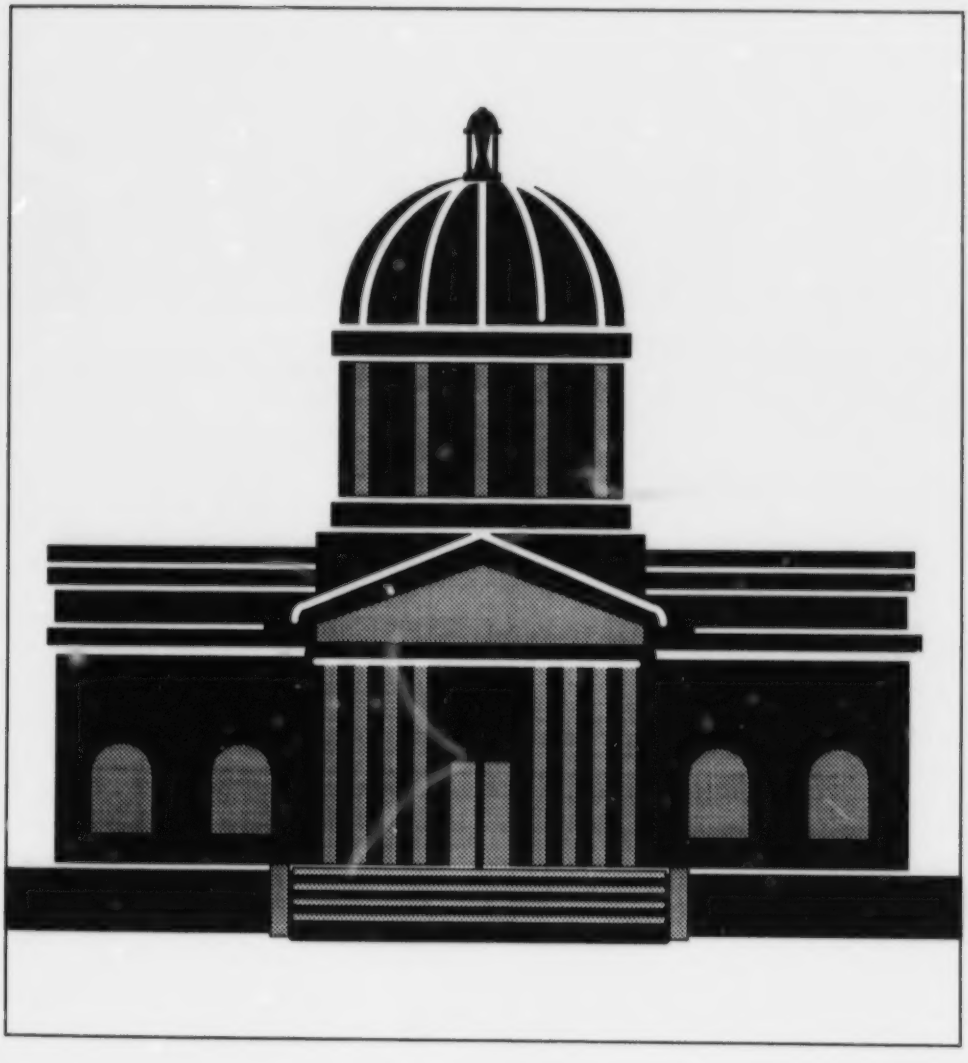
PERMANENT STAFF COMPLEMENT BY FUNCTION

	AS AT 12/31/86	AS AT 12/31/87	AS AT 12/31/88	1988 BUDGET
GENERAL GOVERNMENT SERVICES				
Chairman	2	2	2	
Chief Administrative Officer	2	5	6	
Clerk	9	11	11	
Solicitor	8	8	9	
Human Resources Centre*	16	16	37	
Finance	99	97	86	
Accommodation-Court House	10	10	10	
Systems**	-	-	10	
PROTECTION TO PERSONS & PROPERTY				
Police	835	859	859	
TRANSPORTATION				
Public Transit	1002	1005	1011	
School Traffic Officers	143	156	162	
Hamilton Civic Airport	16	15	15	
Freeway***	-	-	12	
ENVIRONMENTAL SERVICES				
Engineering	432	430	438	
Laboratories	18	16	16	
HEALTH SERVICES				
Health	203	208	214	
SOCIAL AND FAMILY SERVICES				
General Assistance and Support	192	172	171	
Macassa Lodge	189	186	186	
Wentworth Lodge	85	86	86	
RECREATION AND CULTURAL SERVICES				
Library	24	26	26	
Wentworth Heritage Village	2	0	0	
ECONOMIC DEVELOPMENT & PLANNING				
Economic Development	13	17	19	
Planning	64	64	64	
TOTAL	**3,364**	**3,389**	**3,450**	

* Increase due to transfer of staff from City of Hamilton.
** Information Systems staff transferred from Finance to new Department.
*** New department - assumed five positions from the Engineering Department.

DOES NOT INCLUDE PART-TIME, TEMPORARY, CONTRACT OR STUDENTS

GENERAL GOVERNMENT SERVICES



STATEMENT OF PURPOSE

Chairman

To act as Chairman of Council and to provide a Regional viewpoint on all important issues. To provide effective government in an equitable manner through Committee and Council meetings.

To represent and speak on behalf of the Region in dealings with other governments, bodies and persons.

Chief Administrative Officer

To assist Regional Council in the course of its deliberation and to advise on major policy issues.

To provide leadership and sound management for all Regional departments and to co-ordinate joint departmental decisions concerning budgets, delivery of service and other matters of a Regional concern. To provide advice and direction on matters concerning corporate policy, procedures, and administration.

Clerk

To provide secretariat services to Council and its Committees, including preparation, printing and circulation of agendas, minutes, and correspondence.

To provide information to the public, related to Council decisions.

Solicitor

To provide legal services to Regional Council and Committees, Regional Departments, Regional Transit Companies, Board of Commissioners of Police, Hamilton Region Conservation Authority and Library Board.

Human Resources Centre

To provide the necessary human resources for all Regional and City of Hamilton Departments by co-ordinating internal and external recruitment, negotiating Collective Agreements, interpreting agreements and handling issues relating to complaints, grievances and discipline.

To provide counselling services, training and development for all levels of employees as well as administering the Employment Equity program and an effective safety program.

Finance

To provide effective investment and pension fund management, accounting, financial controls, and financial planning services for management and Council. The specific activities of the department are highlighted in the organizational chart on page 8.

Systems

To provide technical support to users of computer resources for all Regional and City of Hamilton Departments. To direct strategy and administer systems development and information delivery in a cost-effective manner. To maintain existing systems in a current and reliable state.

Fiscal Services

To provide funds for any unexpected increase in expenditure or shortfall in projected revenue.

To provide for the protection of the Region's financial position against any loss arising from the destruction of Regional assets and/or any loss arising from liability claims.

To contribute to the Capital Levy Reserve under the Region's "Pay-As-You-Go" Policy in order to minimize the need for external debentures.

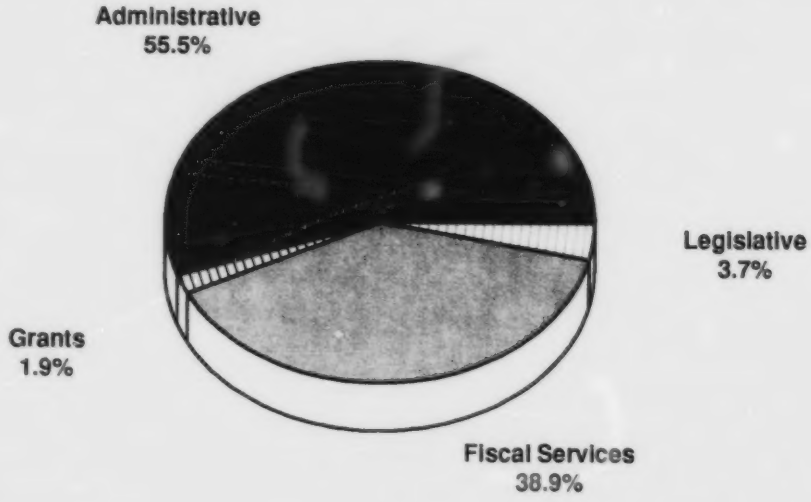
CONSOLIDATED EXPENDITURE AND REVENUE

($000's)

	1987 ACTUAL	1988 BUDGET	1988 ACTUAL	1989 BUDGET
	$	$	$	$
GROSS EXPENDITURE				
LEGISLATIVE	655	665	680	709
ADMINISTRATIVE DEPARTMENTS				
Operating Expenditure				
Chairman	231	241	250	269
Chief Administrative Officer	257	301	317	349
Internal Auditor	100	132	130	162
Clerk	735	846	835	994
Solicitor	540	644	679	953
Human Resources Centre	2,435	2,951	2,859	3,930
Finance	4,016	4,995	5,059	5,976
Systems	2,085	2,837	2,396	3,064
Accommodation	1,467	1,285	1,494	1,359
Charged to Other Functions	(5,415)	(6,072)	(5,078)	(6,978)
	6,451	8,160	8,941	10,078
Debt Charges	0	0	0	2
Capital Projects	29	2,070	0	686
	6,480	10,230	8,941	10,766
FISCAL SERVICES				
Operating Expenditure				
Capital Reserve Provision	1,000	1,000	1,000	1,000
Taxes Written-Off	1,821	1,643	1,641	1,644
Leased Out-Court House	1,048	1,119	1,057	1,157
Contingency Provision	542	216	223	2,182
Tax Stabilization Reserve Provision	0	0	0	1,410
Insurance	1,829	2,098	1,923	1,892
Purchasing *	304	282	323	291
Charged To Other Functions	(1,824)	(2,136)	(1,948)	(2,029)
	4,720	4,222	4,219	7,547
GRANTS TO COMMUNITY AGENCIES				
Operations	14	50	33	276
Capital Projects	0	0	0	100
	14	50	33	376
TOTAL CONSOLIDATED EXPENDITURE	**11,869**	**15,167**	**13,873**	**19,398**
REVENUE				
Regional Levies	6,233	7,472	6,700	9,137
Government Grants - Unconditional	1,296	1,298	1,313	1,653
Government Grants - Specific	11	22	22	25
Fees From Users	1,463	1,459	2,612	1,537
Billings to Area Municipalities	1,262	1,463	1,452	1,780
Financing - External Sources	0	0	0	0
Financing - Current Reserves	523	665	887	819
Financing - Capital Reserves	0	1,000	0	522
Other - Regional Sources	1,081	1,788	887	3,925
TOTAL CONSOLIDATED REVENUE	**11,869**	**15,167**	**13,873**	**19,398**

* Regional Purchasing Services are purchased from the City of Hamilton

GENERAL GOVERNMENT SERVICES
1989 CONSOLIDATED EXPENDITURE
$ 19.4 MILLION



BY CURRENT AND CAPITAL COMPONENT

FIVE-YEAR CURRENT BUDGET FORECAST

($000's)

	[illegible]	1990	1991	1992	1993
	$	$	$	$	$
GROSS EXPENDITURE					
LEGISLATIVE	709	741	774	809	845
ADMINISTRATIVE DEPARTMENTS					
Operating Expenditure					
Chairman	269	281	294	307	321
Chief Administrative Officer	349	365	381	398	416
Internal Auditor	162	169	177	185	193
Clerk	994	1,039	1,085	1,134	1,185
Solicitor	953	996	1,041	1,088	1,136
Human Resources Centre	3,930	4,107	4,292	4,485	4,687
Finance	5,976	6,245	6,526	6,820	7,126
Systems	3,064	3,202	3,346	3,497	3,654
Accommodation*	1,359	1,420	1,484	3,812	3,872
Charged to Other Functions**	(6,978)	(7,292)	(7,620)	(7,963)	(8,321)
	10,078	10,532	11,006	13,763	14,269
Capital Financing	2	2	2	2	2
	10,080	10,534	11,008	13,765	14,271
FISCAL SERVICES					
Operating Expenditure					
Capital Reserve Provision	1,000	1,000	1,000	1,000	1,000
Taxes Written-Off	1,644	1,718	1,795	1,876	1,961
Leased Out-Court House	1,157	1,209	1,263	1,320	1,380
Contingency Provision	2,182	2,000	2,000	2,000	2,000
Tax Stabilization Reserve Provision	1,410	0	0	0	0
Insurance	1,892	1,977	2,066	2,159	2,256
Purchasing ***	291	304	318	332	347
Charged To Other Functions	(2,029)	(2,120)	(2,216)	(2,315)	(2,420)
	7,547	6,088	6,226	6,372	6,524
GRANTS TO COMMUNITY AGENCIES					
Operations	276	50	50	50	50
Capital Financing	100	100	100	100	100
	376	150	150	150	150
TOTAL GROSS EXPENDITURE	**18,712**	**17,513**	**18,158**	**21,096**	**21,790**
REVENUE					
Government Grants - Unconditional	1,653	1,727	1,805	1,886	1,971
Government Grants - Specific	25	26	27	29	30
Fees From Users	1,537	1,606	1,678	1,754	1,833
Billings to Area Municipalities	1,780	1,860	1,944	2,031	2,123
Financing - Internal Sources	819	856	894	935	977
Other - Regional Sources	3,761	767	802	838	875
TOTAL REVENUE	**9,575**	**6,842**	**7,150**	**7,473**	**7,809**
FUNDED BY TAX LEVY	**9,137**	**10,671**	**11,008**	**13,623**	**13,981**
% INCREASE	22.3%	16.8%	3.2%	23.8%	2.6%

* The 1991 & 1992 Forecasts assume 1 month and 12 month leases respectively for the new Regional headquarters building.
** The 1991 & 1992 increased costs for the new Regional headquarters building have not been charged out to user departments.
*** Regional Purchasing Services are purchased from the City of Hamilton.

FIVE-YEAR CAPITAL BUDGET - ACCOMMODATION
($000's)

	[illegible]	1990	1991	1992	1993
	$	$	$	$	$
CAPITAL EXPENDITURE					
Consultants	240	240	240	0	0
Telephone System	348	232	0	21	0
Lot Levy Study	100	0	0	50	0
Leasehold Improvements	0	0	4,125	0	0
New Regional Headquarters *	0	0	0	27,574	0
Furniture	0	0	0	2,142	0
Moving Cost	0	0	0	100	0
	688	472	4,365	29,887	0
CAPITAL FINANCING					
Contribution - Future Oper. Budgets	0	0	0	27,574	0
Contribution - City of Hamilton **	173	116	0	0	0
Lease Allowance	0	0	3,300	0	0
Financing - Internal Reserves	413	356	1,065	2,263	0
Other Revenue	100	0	0	50	0
	686	472	4,365	29,887	0
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET					
CAPITAL FINANCING EXPENDITURE					
Debt Charges	2	2	2	2	2
TOTAL CAPITAL FINANCING	2	2	2	2	2
INCREMENTAL OPERATING COSTS	0	0	0	0	0
IMPACT ON CURRENT BUDGET	2	2	2	2	2

* The cost of the new building is the present value of the 20 year lease.
** The City of Hamilton's contribution to the new telephone system.

FIVE YEAR CAPITAL BUDGET - GRANTS TO COMMUNITY GROUPS
($000's)

	1990	1991	1992	1993	
	$	$	$	$	$
CAPITAL EXPENDITURE					
Capital Projects	100	100	100	100	
	100	100	100	100	
CAPITAL FINANCING					
Current Contribution	100	100	100	100	
	100	100	100	100	
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET					
CAPITAL FINANCING EXPENDITURE					
Contribution to Capital	100	100	100	100	
TOTAL CAPITAL FINANCING	**100**	**100**	**100**	**100**	
INCREMENTAL OPERATING COSTS	0	0	0	0	
IMPACT ON CURRENT BUDGET	**100**	**100**	**100**	**100**	

PROTECTION TO PERSONS AND PROPERTY

STATEMENT OF PURPOSE

POLICE COMMISSION

To provide policing and the maintenance of peace and good order, crime prevention and enforcement of criminal and regulatory laws in the Regional Municipality of Hamilton-Wentworth. Services provided include criminal investigations, traffic control, preventative patrolling and special educational services. In 1987 a year round marine unit was added to patrol an area in Burlington Bay and Lake Ontario previously serviced by the Hamilton Harbour Commission.

CONSERVATION AUTHORITIES

To provide environmental protection services as defined in the Conservation Act (Ontario) in all watershed areas within the Region of Hamilton-Wentworth. Specific services include the preservation of nature areas and wildlife, flood control and the provision of recreational facilities through community ponds, reservoir areas and nature trails.

EMERGENCY SERVICES

To ensure through the Emergency Measures Organization that the full range of emergency planning and preparedness measures are in place to be implemented in the event of a major emergency.

To provide Emergency Phone Line to allow citizens to use a simple 24-hour phone number to request immediate assistance from any of the following emergency services - police, fire, ambulance.

GRANTS TO COMMUNITY GROUPS

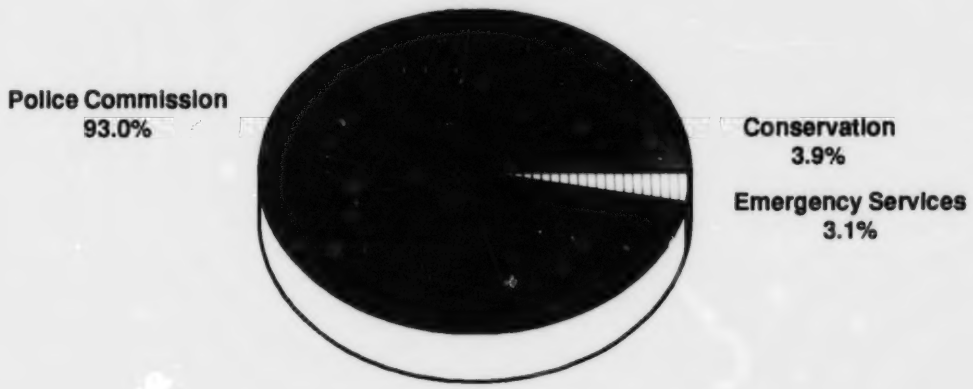
To provide assistance to certain organizations which contribute to the provision of protection to persons and property.

CONSOLIDATED EXPENDITURE AND REVENUE

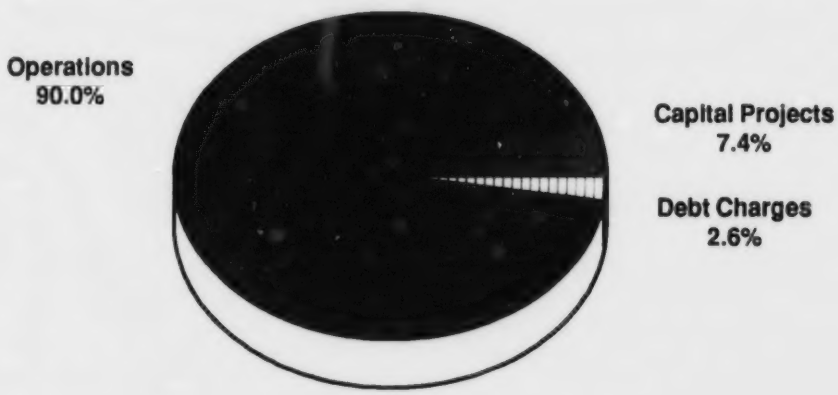
($000'S)

	1987 ACTUAL	1988 BUDGET	1988 ACTUAL
	$	$	$
GROSS EXPENDITURE			
POLICE COMMISSION			
Operations	44,318	46,877	46,747
Debt Charges	1,515	1,484	1,531
Capital Projects	309	1,343	367
	46,142	49,704	48,645
GRANTS TO CONSERVATION AUTHORITIES			
Hamilton Region Authority	1,792	1,896	1,896
Grand River Authority	71	75	75
Halton Region Authority	52	53	53
Niagara Peninsula	52	56	56
	1,967	2,080	2,080
EMERGENCY SERVICES			
Operations	275	293	318
Capital Projects	0	130	0
	275	423	318
GRANTS TO COMMUNITY GROUPS	36	27	27
TOTAL CONSOLIDATED EXPENDITURE	**48,420**	**52,234**	**51,070**
REVENUE			
Regional Levies	33,658	36,844	36,810
Government Grants Unconditional	13,071	12,613	12,697
Government Grants Specific	0	67	0
Fees From Users	723	747	644
Financing - Capital Reserves	309	1,408	136
Financing - External Sources	0	0	0
Other - Regional Sources	659	555	783
TOTAL CONSOLIDATED REVENUE	**48,420**	**52,234**	**51,070**

PROTECTION TO PERSONS & PROPERTY
1989 CONSOLIDATED EXPENDITURE
$ 58.3 MILLION



BY CURRENT AND CAPITAL COMPONENT



FIVE-YEAR CURRENT BUDGET FORECAST
($000's)

	[illegible]	1990	1991	1992	1993
	[illegible]	$	$	$	$
GROSS EXPENDITURE					
POLICE COMMISSION					
Operations	[illegible]	51,964	54,303	56,746	59,300
Capital Financing	[illegible]	1,819	1,130	1,741	1,732
	[illegible]	53,783	55,433	58,487	61,032
GRANTS TO CONSERVATION AUTHS.					
Hamilton Region Authority	[illegible]	2,141	2,237	2,338	2,443
Grand River Authority	[illegible]	89	93	97	101
Halton Region Authority	[illegible]	56	59	62	65
Niagara Peninsula	[illegible]	65	68	71	74
	[illegible]	2,351	2,457	2,568	2,683
EMERGENCY SERVICES					
Operations	[illegible]	376	478	500	522
Capital Financing	[illegible]	169	169	169	169
	[illegible]	545	647	669	691
GRANTS TO COMMUNITY GROUPS	[illegible]	46	48	50	52
TOTAL GROSS EXPENDITURE	[illegible]	**56,725**	**58,585**	**61,774**	**64,458**
REVENUE					
Government Grants - Unconditional	[illegible]	13,105	13,695	14,311	14,955
Fees From Users	[illegible]	704	736	769	804
Other - Regional Sources	[illegible]	114	119	124	130
TOTAL REVENUE	[illegible]	**13,923**	**14,550**	**15,204**	**15,889**
FUNDED BY TAX LEVY	[illegible]	**42,802**	**44,035**	**46,570**	**48,569**
% INCREASE	[illegible]	6.4%	2.9%	5.8%	4.3%

FIVE-YEAR CAPITAL BUDGET - POLICE

($000's)

	1990	1991	1992	1993
	$	$	$	$
CAPITAL EXPENDITURE				
Computer System	0	0	0	0
New Building	0	5,030	0	0
Computer Aided Dispatch	2,000	0	0	0
	2,000	5,030	0	0
CAPITAL FINANCING				
Financing Internal Sources	2,000	0	0	0
Financing External Sources	0	5,030	0	0
ContributionF rom Current	0	0	0	0
Other Revenue	0	0	0	0
	2,000	5,030	0	0
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET				
CAPITAL FINANCING EXPENDITURE				
Contibution to Capital	0	0	0	0
Debt Charges - Existing	1,443	459	459	462
Debt Charges - New	376	671	1,282	1,270
TOTAL CAPITAL FINANCING	**1,819**	**1,130**	**1,741**	**1,732**
INCREMENTAL OPERATING COSTS	0	0	0	0
IMPACT ON CURRENT BUDGET	**1,819**	**1,130**	**1,741**	**1,732**

FIVE-YEAR CAPITAL BUDGET - EMERGENCY SERVICES
($000'S)

	1989	1990	1991	1992	1993	Total
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Enhanced 911 Phone System	1,060	0	0	0	0	1,060
Special Purpose Vehicles	278	0	0	0	0	278
	1,338	0	0	0	0	1,338
CAPITAL FINANCING						
Subsidies	110	0	0	0	0	110
Financing Internal Sources	1,060	0	0	0	0	1,060
Contribution From Current	168	0	0	0	0	168
	1,338	0	0	0	0	1,338
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET						
CAPITAL FINANCING EXPENDITURE						
Contribution to Capital	168	0	0	0	0	168
Debt Charges - New	0	169	169	169	169	676
TOTAL CAPITAL FINANCING	**168**	**169**	**169**	**169**	**169**	**844**
INCREMENTAL OPERATING COSTS	0	87	85	0	0	172
IMPACT ON CURRENT BUDGET	**168**	**256**	**254**	**169**	**169**	**1,016**

TRANSPORTATION SERVICES

STATEMENT OF PURPOSE

ROADWAYS

To provide planning services for the safe and effective movement of vehicular traffic within the Region by means of arterial roadways and the related traffic control systems. The planning is based on information related to the present and the projected travel needs within the Region.

To implement current programs for the improvement, maintenance and administration of the Regional Road System.

To implement road maintenance programs to reduce the level of deficiency within the Regional Road System. Two major programs have been undertaken by the Region without matching provincial funding. In 1987 the Advanced Road Rehabilitation Program and in 1989 the Enhanced Road Program.

To implement the construction of a controlled access roadway connecting Highway 403 in Ancaster to the QEW in the eastern part of the City of Hamilton in accordance with the scope of work approved by the Provincial Cabinet.

RECOVERABLE SERVICES

To provide maintenance, reconstruction and local improvement construction services on local roadways which are the responsibility of the area municipality. All associated costs are recovered from the area municipality.

To provide School Traffic Officer services to area municipalities which is coordinated with the Regional Police Department and totally recoverable from area municipalities receiving the service.

REGIONAL TRANSIT

To operate, through Hamilton Street Railway (H.S.R.), a safe, convenient and efficient public transit service within the urban area of the Region.

To provide, through Canada Coach Lines (C.C.L.), an inter-urban transit system providing transportation services to the residents of the suburban areas of the Region and providing linkages to all adjacent Regions and centres.

To provide through the Disabled and Aged Regional Transit System (D.A.R.T.S.), a parallel public transit system to those individuals who are unable to use the regular transit system.

REGIONAL AIRPORT

To provide the travelling public of the Hamilton-Wentworth Region and adjacent areas with facilities for passenger and freight air transportation services. The Hamilton Civic Airport was assumed from the City of Hamilton in 1986. Administrative and operational expenditures are funded 100% by the Federal Government.

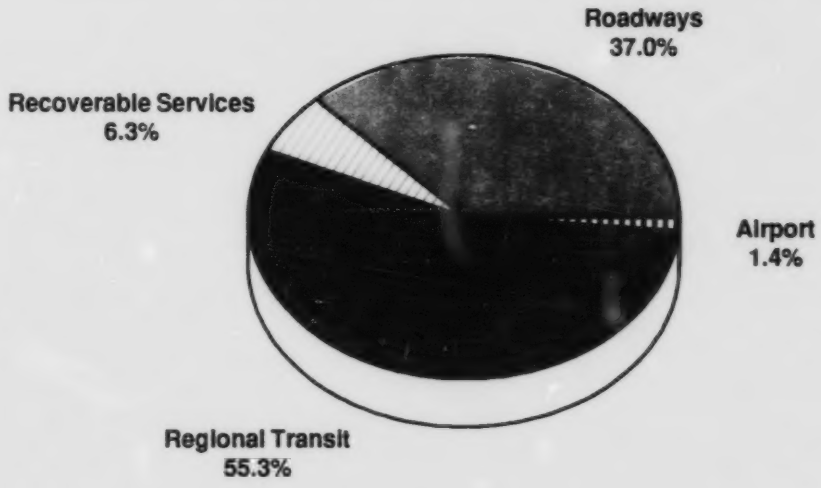
CONSOLIDATED EXPENDITURE AND REVENUE

($000's)

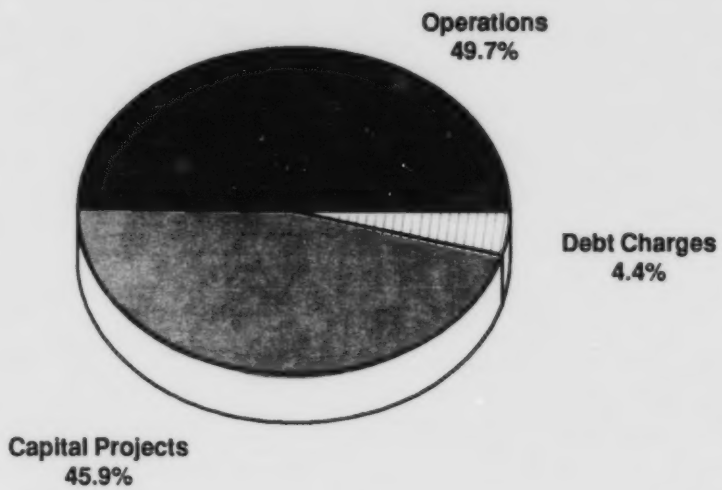
	1987 ACTUAL	1988 BUDGET	1988 ACTUAL	1989 BUDGET
	$	$	$	$
GROSS EXPENDITURE				
REGIONAL ROADWAYS				
Operations	11,134	11,659	11,341	12,360
Freeway	235	1,034	744	1,005
Debt Charges	1,941	1,930	1,806	1,459
Capital Financing - Rehabilitation	3,000	3,045	3,045	3,091
Capital Projects	15,356	32,767	18,621	43,235
	31,666	50,435	35,557	61,150
RECOVERABLE SERVICES *	8,984	10,439	10,117	10,333
REGIONAL TRANSIT				
Hamilton Street Railway Operations	40,940	43,397	42,229	45,409
Debt Charges	1,298	1,705	1,739	2,060
Capital Projects	12,696	16,090	13,111	27,883
Canada Coach Lines Operations	6,323	6,340	6,366	6,762
Debt Charges	423	498	498	562
Capital Projects	266	2,977	937	4,298
Disabled and Aged Regional Transit *				
Operations	2,741	3,227	3,302	4,397
	64,687	74,234	68,182	91,371
REGIONAL AIRPORT				
Operations	1,106	1,461	1,595	1,902
Debt Charges	0	0	0	15
Capital Projects	0	0	0	406
	1,106	1,461	1,595	2,323
TOTAL CONSOLIDATED EXPENDITURE	**106,443**	**136,569**	**115,451**	**165,177**
REVENUE				
Regional Levies	23,183	24,331	24,456	28,420
Government Grants - Unconditional	3,707	4,802	4,849	4,990
Government Grants - Specific	28,442	43,145	36,126	54,146
Fees From Users	27,232	29,391	28,666	31,201
Billings to Area Municipalities	13,935	15,211	14,587	15,199
Financing - External Sources	0	8,062	0	15,198
Financing - Internal Sources	4,323	7,266	5,193	12,450
Deferred Freeway Financing	0	1,165	0	(536)
Other - Regional Sources	5,621	3,196	1,574	4,109
TOTAL CONSOLIDATED REVENUE	**106,443**	**136,569**	**115,451**	**165,177**

* The budget includes the gross costs of Recoverable Services and D.A.R.T.S. which are shown at net cost in financial statements.

TRANSPORTATION SERVICES
1989 CONSOLIDATED EXPENDITURE
$ 165.2 MILLION



BY CURRENT AND CAPITAL COMPONENT



FIVE-YEAR CURRENT BUDGET FORECAST

($000's)

	1990	1991	1992	1993
	$	$	$	$
GROSS EXPENDITURE				
REGIONAL ROADWAYS				
Roadways	2,491	2,603	2,721	2,843
Road Maintenance	10,425	10,894	11,384	11,897
Freeway	1,050	1,097	1,147	1,198
Capital Financing Expenditure	15,410	17,142	18,773	20,460
	29,376	31,736	34,025	36,398
RECOVERABLE SERVICES *				
Local Roadways	9,666	10,101	10,556	11,031
School Traffic Officers	1,132	1,183	1,236	1,291
	10,798	11,284	11,792	12,322
REGIONAL TRANSIT				
Hamilton Street Railway				
Operations	47,452	49,588	51,819	54,151
Capital Financing Expenditure	3,099	3,692	4,425	4,733
Canada Coach Lines				
Operations	7,066	7,384	7,717	8,064
Capital Financing Expenditure	1,258	1,468	1,530	1,563
Disabled and Aged Regional Transit *				
Operations	4,595	4,802	5,018	5,244
	63,470	66,934	70,509	73,755
REGIONAL AIRPORT				
Operations	1,988	2,077	2,170	2,268
Capital Financing Expenditure	31	32	34	36
	2,019	2,109	2,204	2,304
TOTAL GROSS EXPENDITURE	**105,663**	**112,063**	**118,530**	**124,779**
REVENUE				
Government Grants - Unconditional	5,215	5,449	5,694	5,951
Government Grants - Specific	21,470	22,396	23,328	24,308
Fees From Users	32,605	34,072	35,606	37,208
Billings to Area Municipalities	15,883	16,598	17,345	18,125
Other - Regional Sources	1,166	1,219	1,274	1,331
TOTAL REVENUE	**76,339**	**79,734**	**83,247**	**86,923**
FUNDED BY TAX LEVY	**29,324**	**32,329**	**35,283**	**37,856**
% INCREASE	3.2%	10.3%	9.1%	7.3%

* The budget includes the gross costs of Recoverable Services and D.A.R.T.S. which are shown at net cost in financial statements.

FIVE-YEAR CAPITAL BUDGET - ROADWAYS
($000's)

	1989	1990	1991	1992	1993	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Regular Program	13,441	10,691	12,936	10,698	9,688	57,454
Rehabilitation Program	11,639	9,993	7,251	9,142	3,951	41,976
Enhanced Program	2,904	2,556	2,864	1,704	6,215	16,243
	27,984	23,240	23,051	21,544	19,854	115,673
CAPITAL FINANCING						
Subsidies	3,975	3,255	3,332	3,411	3,491	17,464
Current Contribution	4,185	4,426	5,188	5,797	6,643	26,239
Financing - External Sources	15,198	12,506	9,942	10,705	8,065	56,416
Lot Levy Reserve Contribution	1,860	2,855	4,551	1,593	1,617	12,476
Other Revenue	2,766	198	38	38	38	3,078
	27,984	23,240	23,051	21,544	19,854	115,673
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET						
CAPITAL FINANCING EXPENDITURE						
Contribution to Capital	4,185	4,426	5,188	5,797	6,643	26,239
Debt Charges - Existing	1,386	1,649	1,793	1,914	1,936	8,678
Debt Charges - Enhanced	0	197	361	546	684	1,788
Contribution - Rehabilitation *	3,091	3,137	3,184	3,232	3,280	15,924
TOTAL CAPITAL FINANCING	8,662	9,409	10,526	11,489	12,543	52,629
INCREMENTAL OPERATING COSTS	0	0	0	0	0	0
IMPACT ON CURRENT BUDGET	8,662	9,409	10,526	11,489	12,543	52,629

* To establish a Reserve to assist repayment of debt charges generated by the external funding of the Rehabilitation Program. Debt charges are met from the reserve.

FIVE YEAR CAPITAL BUDGET - FREEWAY
($000's)

	1989	1990	1991	1992	1993	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
N/S-E/W Freeway	15,251	16,024	16,986	18,005	18,916	85,182
	15,251	16,024	16,986	18,005	18,916	85,182
CAPITAL FINANCING						
Subsidies	10,375	9,680	10,261	10,877	11,530	53,023
Current Contribution	5,112	5,929	6,544	7,212	7,845	32,642
Financing - Internal Sources *	(636)	415	181	(84)	(459)	(483)
	15,251	16,024	16,986	18,005	18,916	85,182
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET						
CAPITAL FINANCING EXPENDITURE						
Contribution to Capital	5,112	5,929	6,544	7,212	7,845	32,642
Debt Charges - Existing	73	72	72	72	72	361
TOTAL CAPITAL FINANCING	5,185	6,001	6,616	7,284	7,917	33,003
INCREMENTAL OPERATING COSTS	0	0	0	0	0	0
IMPACT ON CURRENT BUDGET	5,185	6,001	6,616	7,284	7,917	33,003

* Supported on a cash flow basis from reserves - to be met from future operating budgets per financing plan approved by Council in October 1984.

FIVE-YEAR CAPITAL BUDGET - HAMILTON STREET RAILWAY

($000's)

	1990	1991	1992	1993
	$	$	$	$
CAPITAL EXPENDITURE				
New Transit Centre	0	0	0	0
Articulated Buses	0	6,765	7,171	0
Trolley Expansion	2,819	5,700	0	0
Diesel Bus Replacement	3,340	0	0	3,977
Systems, Studies, Promotion	167	0	0	0
Express Bus Facilities	801	0	0	0
Transit Shelters, Loops, Signs	939	956	1,014	1,082
Power-Assisted Steering	132	0	0	0
	8,198	13,421	8,185	5,059
CAPITAL FINANCING				
Subsidies	6,178	11,446	7,084	3,650
Current Contribution	247	576	1,101	1,409
Financing - Internal Sources	1,773	1,399	0	0
	8,198	13,421	8,185	5,059
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET				
CAPITAL FINANCING EXPENDITURE				
Contribution to Capital	247	576	1,101	1,409
Debt Charges - Existing	2,060	2,060	2,060	2,060
Debt Charges - New	792	1,056	1,264	1,264
TOTAL CAPITAL FINANCING	**3,099**	**3,692**	**4,425**	**4,733**
INCREMENTAL OPERATING COSTS	0	0	0	0
IMPACT ON CURRENT BUDGET	**3,099**	**3,692**	**4,425**	**4,733**

FIVE-YEAR CAPITAL BUDGET - CANADA COACH LINES

($000's)

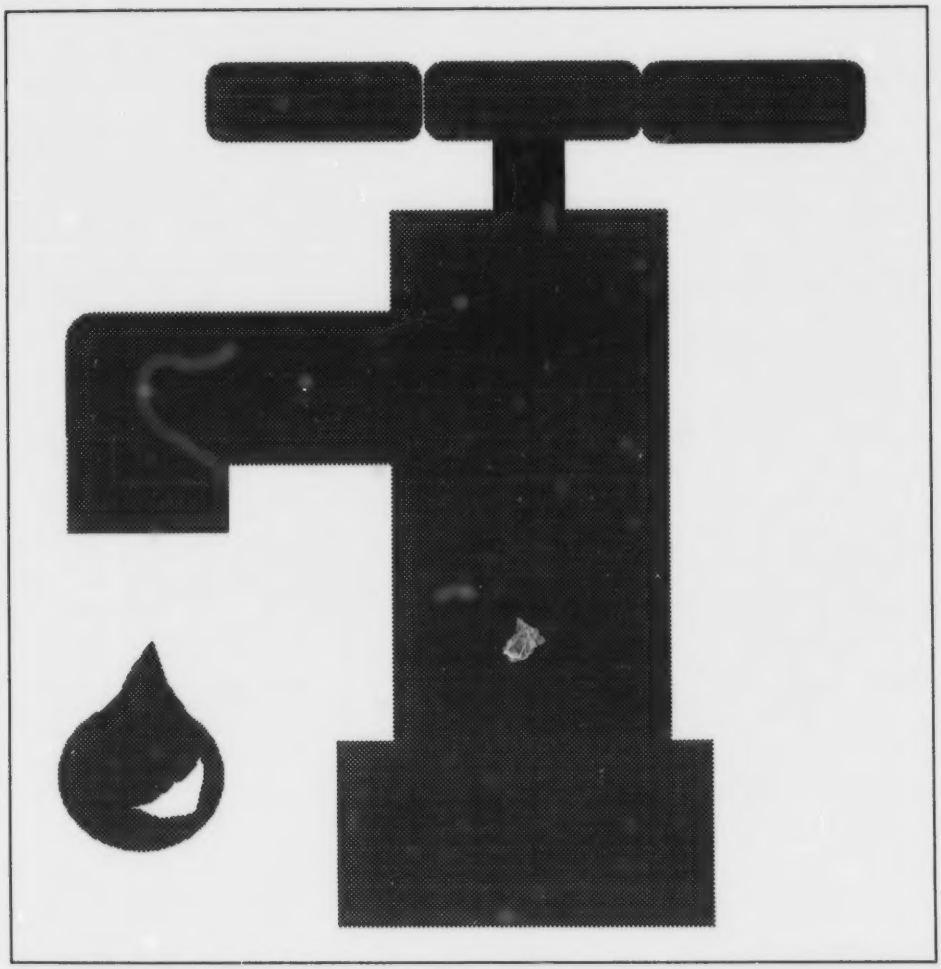
	1990	1991	1992	1993
	$	$	$	$
CAPITAL EXPENDITURE				
Ticket Machines	0	0	0	0
Bus Refurbishing	115	125	130	140
Bus Replacement	1,385	1,118	1,185	1,256
	1,500	1,243	1,315	1,396
CAPITAL FINANCING				
Current Contribution	0	0	0	0
Financing - Internal Sources	1,185	1,243	1,315	1,396
Other Revenue	315	0	0	0
	1,500	1,243	1,315	1,396
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET				
CAPITAL FINANCING EXPENDITURE				
Contribution to Capital	0	0	0	0
Debt Charges - Existing	562	562	562	562
Debt Charges - New	696	906	968	1,001
TOTAL CAPITAL FINANCING	**1,258**	**1,468**	**1,530**	**1,563**
INCREMENTAL OPERATING COSTS	(130)	(30)	(30)	(30)
IMPACT ON CURRENT BUDGET	**1,128**	**1,438**	**1,500**	**1,533**

FIVE-YEAR CAPTTAL BUDGET - AIRPORT

($000's)

	1990	1991	1992	1993
	$	$	$	$
CAPITAL EXPENDITURE				
Addition to Terminal	0	0	0	0
Storage Building	125	0	0	0
Security Fencing	0	0	0	0
Seats and Baggage Carts	0	0	0	0
Noise Monitoring System Study	0	0	0	0
	125	0	0	0
CAPITAL FINANCING				
Subsidies	125	0	0	0
Other Revenue	0	0	0	0
Financing - Internal Sources	0	0	0	0
	125	0	0	0
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET				
CAPITAL FINANCING EXPENDITURE				
Contribution to Capital	0	0	0	0
Debt Charges - Existing	15	15	15	15
Debt Charges - New	16	17	19	21
TOTAL CAPITAL FINANCING	**31**	**32**	**34**	**36**
INCREMENTAL OPERATING COSTS	2	0	0	0
IMPACT ON CURRENT BUDGET	**33**	**32**	**34**	**36**

ENVIRONMENTAL SERVICES



STATEMENT OF PURPOSE

SANITARY SEWER SYSTEM

To provide and maintain a system for the collection and treatment of domestic, commercial and industrial sanitary sewage to meet the effluent quality standards established by the Ministry of the Environment, and the uninterrupted operation of the gravity sewer collection system, sewage pumping stations and three sewage treatment plants.

WATER WORKS SYSTEM

To continuously supply quality potable water to domestic, commercial and industrial consumers in sufficient quantity and at adequate pressure to satisfy user needs. The system consists of a water treatment plant, wells, booster pumping stations, reservoirs and distribution watermains.

STORM SEWERS - HAMILTON

To provide the City of Hamilton with a storm management system to convey storm water to natural waterways with the objective to establish separate storm and sanitary systems, minimize flooding and provide continuous uninterrupted operation of the gravity storm sewer system.

SOLID WASTE

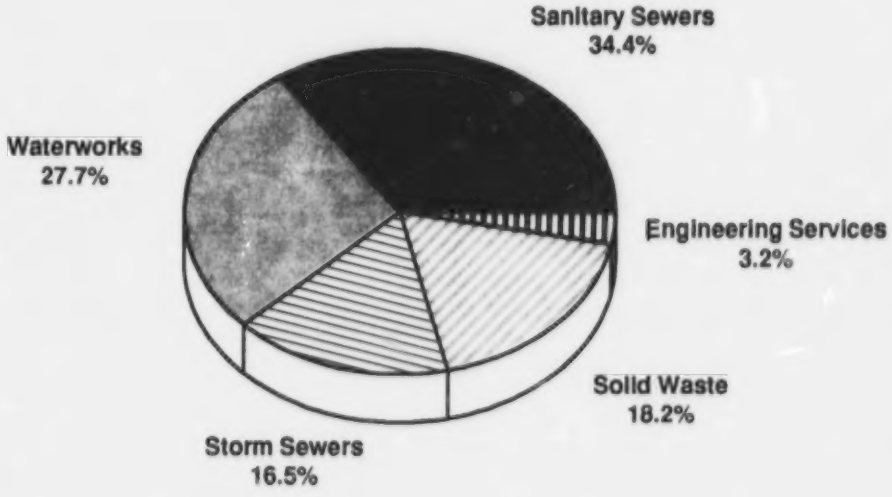
To provide Solid Waste Management System facilities and services for the processing and disposal of acceptable solid waste generated within the Region of Hamilton-Wentworth. Activities involved include the provision of landfill sites, transfer stations, planning, development and maintenance of facilities and equipment, environmental monitoring and efficient resource recovery programs.

CONSOLIDATED EXPENDITURE AND REVENUE

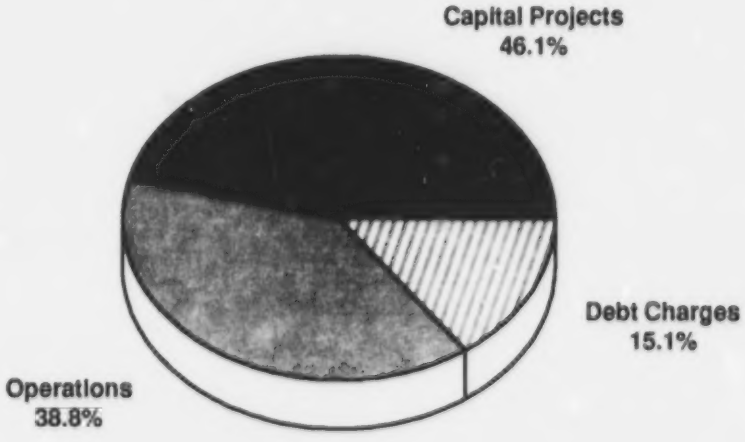
($000's)

	1987 ACTUAL	1988 BUDGET	1988 ACTUAL
	$	$	$
GROSS EXPENDITURE			
SANITARY SEWER SYSTEM			
Operations	11,885	11,884	13,096
Debt Charges	7,662	7,165	6,817
Capital Projects	12,464	18,446	8,415
	32,011	37,495	28,328
WATER WORKS SYSTEM			
Operations	13,300	12,795	13,271
Debt Charges	6,831	6,842	6,586
Capital Projects	6,111	12,589	8,947
	26,242	32,226	28,804
STORM SEWER SYSTEM			
Operations	418	541	401
Debt Charges	1,622	1,665	1,730
Capital Projects	3,455	12,026	9,340
	5,495	14,232	11,471
SOLID WASTE SYSTEM			
Operations	10,107	10,869	10,720
Debt Charges	1,205	1,246	1,233
Capital Projects	924	3,344	274
	12,236	15,459	12,227
PARCILS			
Capital Projects	0	0	0
	0	0	0
ENGINEERING SERVICES			
Operations	3,088	3,037	3,340
TOTAL CONSOLIDATED EXPENDITURE	**79,072**	**102,449**	**84,170**
REVENUE			
Regional Levies	10,816	11,368	11,396
Government Grants - Unconditional	4,091	4,548	4,571
Government Grants - Specific	2,565	5,389	2,905
Direct Billings - Rates	41,231	41,290	41,870
Fees From Users	5,815	5,516	5,891
Billings To Area Municipalities	4,194	5,807	5,979
Financing - Internal Sources	8,851	19,349	6,200
Financing - External Sources	0	0	0
Future Development	0	689	0
Local's Owner's Share	1,244	2,910	1,911
Other - Regional Sources	265	5,583	3,447
TOTAL CONSOLIDATED REVENUE	**79,072**	**102,449**	**84,170**

ENVIRONMENTAL SERVICES
1989 CONSOLIDATED EXPENDITURE
$ 116.3 MILLION



BY CURRENT AND CAPITAL COMPONENT



FIVE-YEAR CURRENT BUDGET FORECAST

($000's)

	[illegible]	1990	1991	1992	1993
	$	$	$	$	$
GROSS EXPENDITURE					
SANITARY SEWER SYSTEM					
Operations	[illegible]	14,464	15,192	15,955	16,757
Capital Financing	[illegible]	14,089	14,530	14,982	15,446
	[illegible]	28,553	29,722	30,937	32,203
WATERWORKS SYSTEM					
Operations	[illegible]	14,223	14,938	15,687	16,474
Capital Financing	[illegible]	11,790	12,141	12,500	12,867
	[illegible]	26,013	27,079	28,187	29,341
STORM SEWERS					
Operations	[illegible]	998	1,048	1,100	1,154
Capital Financing	[illegible]	5,228	5,975	6,829	7,797
	[illegible]	6,226	7,023	7,929	8,951
SOLID WASTE - GARBAGE DISPOSAL					
Operations	[illegible]	15,063	16,324	17,653	19,098
Capital Financing	[illegible]	1,696	1,661	1,650	1,579
	[illegible]	16,759	17,985	19,303	20,677
PARCILS					
Capital Financing	[illegible]	15	259	651	893
	[illegible]	15	259	651	893
ENGINEERING SERVICES					
Engineering & Laboratory Services	[illegible]	4,709	4,921	5,142	5,373
Charged to Other Programs	[illegible]	(2,738)	(2,861)	(2,990)	(3,124)
Recoverable Services	[illegible]	1,442	1,507	1,575	1,646
	[illegible]	3,413	3,567	3,727	3,895
TOTAL GROSS EXPENDITURE	[illegible]	**80,978**	**85,634**	**90,734**	**95,960**
REVENUE					
Government Grants - Unconditional	[illegible]	4,440	4,640	4,849	5,067
Government Grants - Specific	[illegible]	154	161	168	175
Direct Billing Rates	[illegible]	44,491	46,279	48,138	50,072
Fees From Users	[illegible]	10,971	11,465	11,981	12,520
Billings To Area Municipalities	[illegible]	6,636	6,934	7,246	7,572
Other - Regional Sources	[illegible]	1,962	2,294	2,789	3,157
TOTAL REVENUE	[illegible]	**68,654**	**71,773**	**75,171**	**78,564**
FUNDED BY TAX LEVY	[illegible]	**12,324**	**13,861**	**15,562**	**17,396**
% INCREASE	[illegible]	13.9%	12.5%	12.3%	11.8 %

FIVE-YEAR CAPITAL BUDGET - SANITARY SEWERS
($000's)

	1989	1990	1991	1992	1993	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Treatment Plants	2,415	8,388	358	2,593	7,926	21,680
Trunk Sewers	3,412	2,640	0	0	0	6,052
Sewer Replacement	5,187	1,944	1,098	4,348	4,604	17,181
Local Improvements	3,253	3,090	3,244	3,407	3,577	16,571
Subdivisions	1,200	900	900	900	900	4,800
Pumping Stations	1,364	730	0	0	182	2,276
Pollution Control	605	67	2,478	5,723	390	9,263
Other	1,483	0	201	248	1,183	3,115
	18,919	17,759	8,279	17,219	18,762	80,938
CAPITAL FINANCING						
Grants & Subsidies	1647	1147	301	1101	1543	5,739
Current Contribution	6,342	6,362	5,003	6,607	6,462	30,776
Locals - Owners Share	2,344	2,359	2,124	2,230	2,341	11,398
Future Development	900	600	600	600	600	3,300
Financing - Internal Sources	2,872	5,788	0	5,372	7,436	21,468
Lot Levy Reserve Contribution	1,757	1,289	251	162	380	3,839
Prior Year's Contribution	0	0	0	1,147	0	1,147
Other Revenue	3,057	214	0	0	0	3,271
	18,919	17,759	8,279	17,219	18,762	80,938
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET						
CAPITAL FINANCING EXPENDITURE						
Contribution to Capital	6,342	6,362	6,150	6,608	6,462	31,924
Debt Charges - Existing	7,413	7,399	7,166	7,142	6,892	36,012
Debt Charges - New	0	428	1,291	1,291	2,092	5,102
Transfer to/(From) Reserve	(95)	(100)	(77)	(59)	0	(331)
TOTAL CAPITAL FINANCING	13,660	14,089	14,530	14,982	15,446	72,707
INCREMENTAL OPERATING COSTS	0	73	77	80	84	314
IMPACT ON CURRENT BUDGET	13,660	14,162	14,607	15,062	15,530	73,021

FIVE-YEAR CAPITAL BUDGET - WATERWORKS
($000's)

	1989	1990	1991	1992	1993	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Watermain Replacement	3,935	1,430	3,157	3,492	2,341	14,355
Local Improvements	1,272	1,348	1,416	1,487	1,561	7,084
Subdivisions	1,450	1,300	1,300	1,300	1,300	6,650
Pumping Stations / Reservoirs	557	3,504	5,047	0	2,758	11,866
Hydrant / Valve Replacement	962	832	1,003	929	1,125	4,851
Treatment Plants	728	337	177	186	195	1,623
Trunk Watermain	50	121	1,078	2,382	1,276	4,907
Maintenance Program	1,893	2,054	2,212	2,395	2,574	11,128
Other	841	74	78	82	1,001	2,076
	11,688	11,000	15,468	12,253	14,131	64,540
CAPITAL FINANCING						
Grants & Subsidies	151	816	869	412	937	3,185
Current Contribution	4,716	4,503	4,930	4,944	5,659	24,752
Locals - Owner's Share	636	674	708	817	1,171	4,006
Future Development	600	500	500	500	500	2,600
Financing - Internal Sources	3,990	2,781	4,884	4,145	3,291	19,091
Lot Levy Reserve Contribution	1,207	1,726	3,577	1,435	2,365	10,310
Other Revenue	388	0	0	0	208	596
	11,688	11,000	15,468	12,253	14,131	64,540
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET						
CAPITAL FINANCING EXPENDITURE						
Contribution to Capital	4,716	4,503	4,930	4,944	5,659	24,752
Debt Charges - Existing	6,984	6,707	6,218	5,836	4,864	30,609
Debt Charges - New	0	595	1,009	1,737	2,355	5,696
Contribution To/(From) Reserve	(254)	(15)	(16)	(17)	(11)	(313)
TOTAL CAPITAL FINANCING	11,446	11,790	12,141	12,500	12,867	60,744
INCREMENTAL OPERATING COSTS	0	70	74	77	81	302
IMPACT ON CURRENT BUDGET	11,446	11,860	12,215	12,577	12,948	61,046

FIVE-YEAR CAPITAL BUDGET - STORM SEWER
($000's)

	[illegible]	1990	1991	1992	1993	[illegible]
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Sewer Replacement	[illegible]	4,848	3,464	2,910	3,902	[illegible]
Private Drain Replacement	[illegible]	787	708	743	650	[illegible]
Local Improvements	[illegible]	2,247	1,888	1,982	2,081	[illegible]
Subdivisions	[illegible]	1,686	1,770	1,858	1,952	[illegible]
Basin / Overflow Tanks	0	191	2,006	0	0	[illegible]
Maintenance Programs	[illegible]	494	519	545	572	[illegible]
Pollution Control	[illegible]	267	2,006	2,738	2,601	[illegible]
Other	316	0	0	0	468	[illegible]
	[illegible]	10,520	12,361	10,776	12,226	[illegible]
CAPITAL FINANCING						
Grants & Subsidies	[illegible]	932	1,166	146	585	[illegible]
Current Contribution	[illegible]	2,447	2,646	2,838	3,296	[illegible]
Locals - Owner's Share	[illegible]	674	708	743	780	[illegible]
Future Development	[illegible]	843	885	929	976	[illegible]
Financing - Internal Sources	[illegible]	832	4,124	5,246	5,671	[illegible]
Financing - External Sources	[illegible]	4,000	2,000	0	0	[illegible]
Lot Levy Reserve Contribution	[illegible]	455	478	502	527	[illegible]
Other Revenue	[illegible]	337	354	372	391	[illegible]
	[illegible]	10,520	12,361	10,776	12,226	[illegible]
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET						
CAPITAL FINANCING EXPENDITURE						
Contribution to Capital	[illegible]	2,447	2,646	2,838	3,296	[illegible]
Debt Charges - Existing	[illegible]	1,898	1,885	1,884	1,829	[illegible]
Debt Charges - New	0	914	1,475	2,138	2,672	[illegible]
Contribution To/(From) Reserve	[illegible]	(31)	(31)	(31)	0	[illegible]
TOTAL CAPITAL FINANCING	[illegible]	**5,228**	**5,975**	**6,829**	**7,797**	[illegible]
INCREMENTAL OPERATING COSTS	[illegible]	5	5	5	5	[illegible]
IMPACT ON CURRENT BUDGET	[illegible]	**5,233**	**5,980**	**6,834**	**7,802**	[illegible]

FIVE-YEAR CAPITAL BUDGET - SOLID WASTE

($000's)

	[illegible]	1990	1991	1992	1993	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Landfill Sites	[illegible]	0	0	0	0	[illegible]
S.W.A.R.U	[illegible]	980	0	0	0	[illegible]
Transfer Stations	[illegible]	152	18	167	0	411
Recycling Program	[illegible]	2170	0	0	455	4,077
Other	[illegible]	56	649	619	650	2,052
	[illegible]	3,358	667	786	1,105	12,220
CAPITAL FINANCING						
Grants & Subsidies	[illegible]	1977	24	87	0	4,707
Current Contribution	[illegible]	33	291	271	211	1,516
Financing - Internal Sources	[illegible]	1348	352	428	894	5,783
Other Revenue	[illegible]	0	0	0	0	214
	[illegible]	3,358	667	786	1,105	12,220
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET						
CAPITAL FINANCING EXPENDITURE						
Contribution to Capital	[illegible]	33	291	271	211	[illegible]
Debt Charges - Existing	[illegible]	1,252	758	715	640	4,617
Debt Charges - New	[illegible]	411	612	664	728	2,415
TOTAL CAPITAL FINANCING	[illegible]	1,696	1,661	1,650	1,579	[illegible]
INCREMENTAL OPERATING COSTS	[illegible]	792	584	594	651	[illegible]
IMPACT ON CURRENT BUDGET	[illegible]	2,488	2,245	2,244	2,230	11,172

FIVE - YEAR CAPITAL BUDGET - PARCILS
($000's)

	1989	1990	1991	1992	1993	TOT
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
PARCILS Project	400	4,095	6,708	3,343	3,419	17,965
	400	4,095	6,708	3,343	3,419	17,965
CAPITAL FINANCING						
Grants & Subsidies	160	938	1650	280	0	3,028
Financing - Internal Sources	100	1635	2628	1621	2018	8,042
Capital Recoveries	140	1522	2430	1442	1401	6,895
	400	4,095	6,708	3,343	3,419	17,965
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET						
CAPITAL FINANCING EXPENDITURE						
Debt Charges	0	15	259	651	893	1,818
TOTAL CAPITAL FINANCING	0	15	259	651	893	1,818
INCREMENTAL OPERATING COSTS	0	0	0	0	0	0
IMPACT ON CURRENT BUDGET	0	15	259	651	893	1,818

HEALTH SERVICES

STATEMENT OF PURPOSE

REGIONAL HEALTH SERVICES

To fulfill, at the direction of Regional Council, the requirements of The Health Protection and Promotion Act, 1983 and other relevant legislation, and to provide services in the areas of community health protection, control of communicable diseases, preventive dentistry, family health, home care, nutrition and public health education.

NURSING SERVICES

To provide consultation and education to promote health and disease prevention in various locations throughout the Region, including homes, schools, hospitals, physicians' offices, community clinics and district offices, and to provide professional nursing services and supportive counselling for the sick, disabled and their families.

HEALTH INSPECTION SERVICES

To provide an effective inspection program which will ensure a reasonable and safe environment for all residents of Hamilton-Wentworth through the monitoring of private sewage disposal systems, the inspection of food and other premises and the investigation and response to complaints of health nuisances.

CHILD AND ADOLESCENT SERVICES

To provide a wide range of treatment services including family therapy, play therapy, individual therapy, group therapy, speech therapy and assessments for Unified Family Court.

PREVENTIVE DENTISTRY

To promote dental prevention among school children and other community groups and to provide free basic dental treatment to children of low income families.

FAMILY PLANNING PROGRAM

To offer counselling, information and clinic services on sexuality and birth control.

NUTRITION PROGRAM

To advance the knowledge and practice of nutrition within the Region for the betterment of health through consultation, seminars, workshops and resource material.

OTHER PROGRAMS

To provide programs such as Alcohol and Drug Assessment Services, Teaching Health Unit Project (Affiliated with McMaster University), Community Mental Health Promotion and Communicable Disease Control. Prevention Network Project directed at youths ages 13-19 and Health Promotion - English as a Second Language (ESL) for immigrants involved in English as a second language courses.

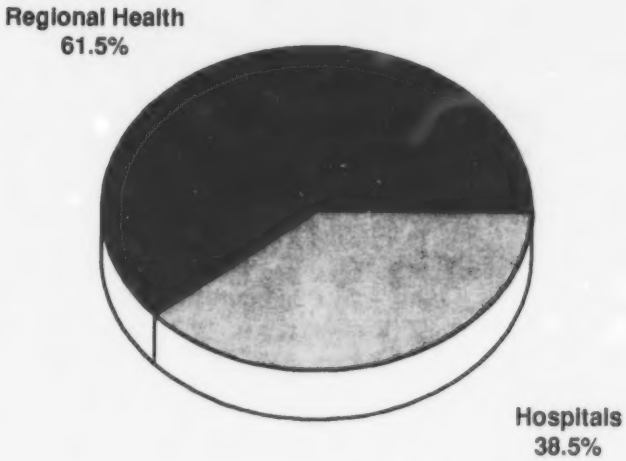
HOSPITALS AND GRANTS TO COMMUNITY AGENCIES

To provide capital funding to the five area hospitals and to provide assistance to certain health agencies.

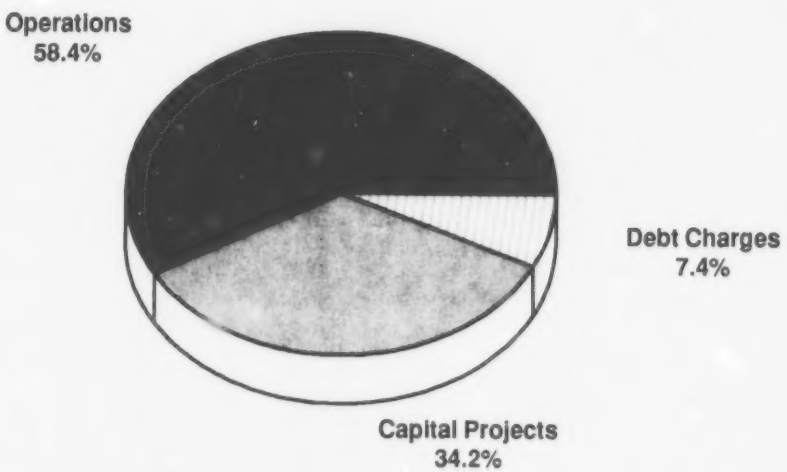
CONSOLIDATED EXPENDITURE AND REVENUE
($000's)

	1987 ACTUAL	1988 BUDGET	1988 ACTUAL	1989 BUDGET
	$	$	$	$
GROSS EXPENDITURE				
REGIONAL HEALTH SERVICES				
Administrative	883	1,062	1,157	1,375
Nursing Services	4,393	4,779	4,762	5,300
Inspection Services	1,233	1,283	1,311	1,508
Child and Adolescent Services	1,305	1,432	1,394	1,480
Preventive Dentistry	563	1,199	634	1,251
Family Planning Program	486	585	585	599
Nutrition Program	172	199	190	232
Other Programs	796	1,079	1,189	1,178
	9,831	11,618	11,222	12,973
Capital Projects	0	0	223	711
	9,831	11,618	11,445	13,684
HOSPITALS				
Debt Charges	1,637	1,639	1,636	1,630
Capital Projects	2,520	4,410	4,410	6,910
	4,157	6,049	6,046	8,540
GRANTS TO COMMUNITY AGENCIES				
Community Health	11	11	11	11
TOTAL CONSOLIDATED EXPENDITURE	**13,999**	**17,678**	**17,502**	**22,244**
REVENUE				
Regional Levies	3,353	3,575	3,479	3,903
Government Grants - Unconditional	733	621	628	612
Government Grants - Specific	7,491	9,261	8,891	8,740
Fees From Users	477	351	461	388
Financing - Capital Reserves	809	0	51	711
Other - Regional Sources	1,136	3,870	3,992	6,890
TOTAL CONSOLIDATED REVENUE	**13,999**	**17,678**	**17,502**	**22,244**

HEALTH SERVICES
1989 CONSOLIDATED EXPENDITURE
$22.2 MILLION



BY CURRENT AND CAPITAL COMPONENT



FIVE-YEAR CURRENT BUDGET FORECAST

($000's)

	[illegible]	1990	1991	1992	1993
	$	$	$	$	$
GROSS EXPENDITURE					
REGIONAL HEALTH SERVICES					
Administrative	1,378	1,437	1,502	1,582	1,653
Nursing Services	6,300	5,539	5,788	6,048	6,320
Inspection Services	1,509	1,577	1,648	1,722	1,799
Child and Adolescent Services	480	1,547	1,617	1,690	1,766
Preventive Dentistry	1,251	1,307	1,366	1,427	1,491
Family Planning Program	599	625	653	682	713
Nutrition Program	282	295	308	322	336
Other Programs	1,176	1,231	1,286	1,344	1,404
	12,973	13,558	14,168	14,817	15,482
Capital Financing	0	106	106	106	106
	12,973	13,664	14,274	14,923	15,588
HOSPITALS					
Capital Financing	2,272	2,258	2,258	1,583	1,584
GRANTS TO COMMUNITY AGENCIES					
Community Health	11	11	12	13	14
TOTAL GROSS EXPENDITURE	15,256	15,933	16,544	16,519	17,186
REVENUE					
Government Grants - Unconditional	612	640	669	699	730
Government Grants - Specific	9,740	10,178	10,636	11,115	11,615
Fees From Users	388	405	423	442	462
Other - Regional Sources	613	537	561	587	613
TOTAL REVENUE	11,353	11,760	12,289	12,843	13,420
FUNDED BY TAX LEVY	3,903	4,173	4,255	3,676	3,766
% INCREASE	9.2%	6.9%	2.0%	-13.6%	2.4%

FIVE-YEAR CAPITAL BUDGET - HOSPITALS
($000's)

	1990	1991	1992	1993
	$	$	$	$
CAPITAL EXPENDITURE				
Grants to Five Area Hospitals	3,410	1,950	800	0
	3,410	1,950	800	0
CAPITAL FINANCING				
Current Contribution	970	989	250	0
Financing - Internal Sources	0	580	550	0
Debenture Proceeds and Other *	2,440	381	0	0
	3,410	1,950	800	0
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET				
CAPITAL FINANCING EXPENDITURE				
Contribution to Capital	970	989	250	0
Transfer from Lot Levy Reserve	(337)	(356)	(378)	(210)
Debt charges - Existing	1,625	1,625	1,625	1,626
Debt charges - New	0	0	86	168
TOTAL CAPITAL FINANCING	**2,258**	**2,258**	**1,583**	**1,584**
INCREMENTAL OPERATING COSTS	0	0	0	0
IMPACT ON CURRENT BUDGET	**2,258**	**2,258**	**1,583**	**1,584**

* Debentures were issued in 1985

FIVE-YEAR CAPITAL BUDGET - AMBULATORY CENTRE

($000's)

		1990	1991	1992	1993	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Grant for Ambulatory Care Centre	711	0	0	0	0	711
	711	0	0	0	0	711
CAPITAL FINANCING						
Financing - Internal Sources	711	0	0	0	0	711
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET						
CAPITAL FINANCING						
Debt Charges - New	424	106	106	106	106	424
TOTAL CAPITAL FINANCING	424	106	106	106	106	424
INCREMENTAL OPERATING COSTS	0	0	0	12	0	12
IMPACT ON CURRENT BUDGET	424	106	106	118	106	436

SOCIAL AND FAMILY SERVICES

STATEMENT OF PURPOSE

GENERAL ASSISTANCE

To provide assistance to clients under the provision of the General Welfare Assistance Act, either directly or by referral to appropriate agencies and organizations; to assist GWA clients to find suitable employment and/or undertake training.

To provide permissive services allowable under the General Welfare Assistance Act to persons in receipt of social assistance and to low-income earners.

To provide residential services mandatory under the General Welfare Assistance Act through purchase of service contracts with hostels and lodging homes.

To provide counselling service for G.W.A. clients, Family Benefit clients and the working poor through purchase of service contracts with local non-profit counselling agencies.

To provide subsidized care through homemakers and nurses service centres and directly through casual homemakers under the Homemakers and Nurses Services Act.

To support and encourage interaction and co-operation among agencies and organizations providing social services within the Region as well as developing and maintaining programs, projects and research to better the social fabric.

ASSISTANCE TO AGED PERSONS

To provide home and community support services to the low-income, elderly, and handicapped, who require home support services in order to remain at home instead of institutional care.

To provide a safe, comfortable and healthy environment for elderly residents to live life at an optimum level in the Region's two Homes for the Aged.

DAY CARE

To provide Day Care services in accordance with the Day Nurseries Act through purchase of services, licensed nurseries, subsidized private home day care and a direct day care service that includes handicapped children.

GRANTS TO COMMUNITY AGENCIES

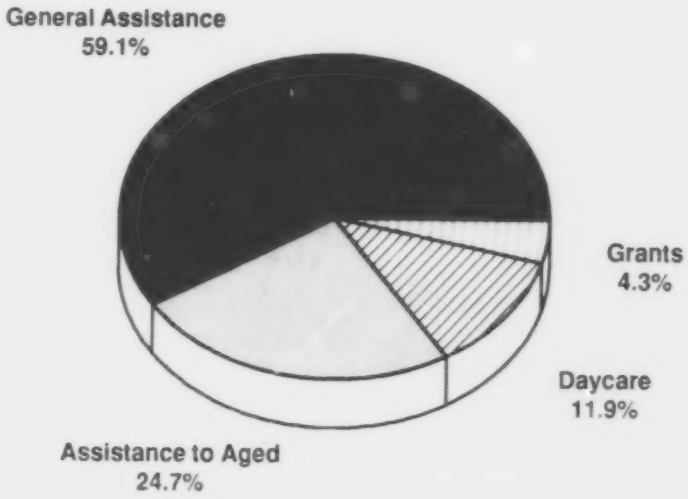
To provide financial assistance to the Children's Aid Society, and the Catholic Children's Aid Society, in accordance with Provincial Legislation.

To provide assistance to other community groups and organizations providing community social services within the Region.

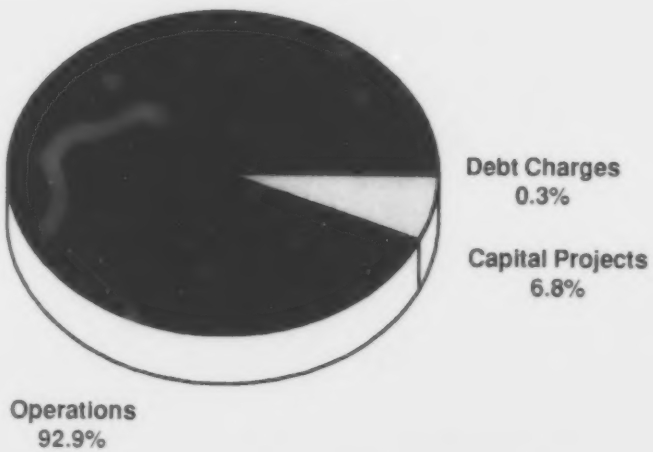
CONSOLIDATED EXPENDITURE AND REVENUE
($000's)

	1987 ACTUAL	1988 BUDGET	1988 ACTUAL	1989 BUDGET
	$	$	$	$
GROSS EXPENDITURE				
GENERAL ASSISTANCE				
Income Maintenance	40,581	42,217	40,492	42,770
Shelter & Housing Services	4,341	4,635	4,685	4,890
Counselling Services	749	776	791	913
Employment Services	969	1,648	1,478	1,693
Homemakers and Nursing Services	1,389	1,683	1,561	2,392
General Administration	724	764	856	810
	48,753	51,723	49,863	53,468
ASSISTANCE TO AGED PERSONS				
Operations				
Macassa Lodge	8,512	9,041	8,977	9,824
Wentworth Lodge	4,756	5,032	5,048	5,800
Community Services	251	221	195	271
	13,519	14,294	14,220	15,895
Debt Charges	0	11	11	294
Capital Projects	637	4,045	4,184	6,128
	14,156	18,350	18,415	22,317
DAY NURSERIES				
Purchase of Services	6,442	7,270	7,349	9,787
Red Hill Family	690	790	682	957
	7,132	8,060	8,031	10,744
GRANTS TO COMMUNITY AGENCIES	2,959	3,317	3,357	3,886
TOTAL CONSOLIDATED EXPENDITURE	**73,000**	**81,450**	**79,666**	**90,415**
REVENUE				
Regional Levies	14,683	15,583	16,224	17,579
Government Grants - Unconditional	3,040	2,707	2,738	2,755
Government Grants - Specific	49,603	55,184	54,170	59,588
Fees From Users	5,363	5,714	5,434	5,182
Financing - Capital Reserves	73	1,902	766	2,826
Other - Regional Sources	238	360	334	1,170
Financing - External Sources	0	0	0	1,315
TOTAL CONSOLIDATED REVENUE	**73,000**	**81,450**	**79,666**	**90,415**

SOCIAL AND FAMILY SERVICES
1989 CONSOLIDATED EXPENDITURE
$ 90.4 MILLION



BY CURRENT AND CAPITAL COMPONENT



FIVE-YEAR CURRENT BUDGET FORECAST
($000's)

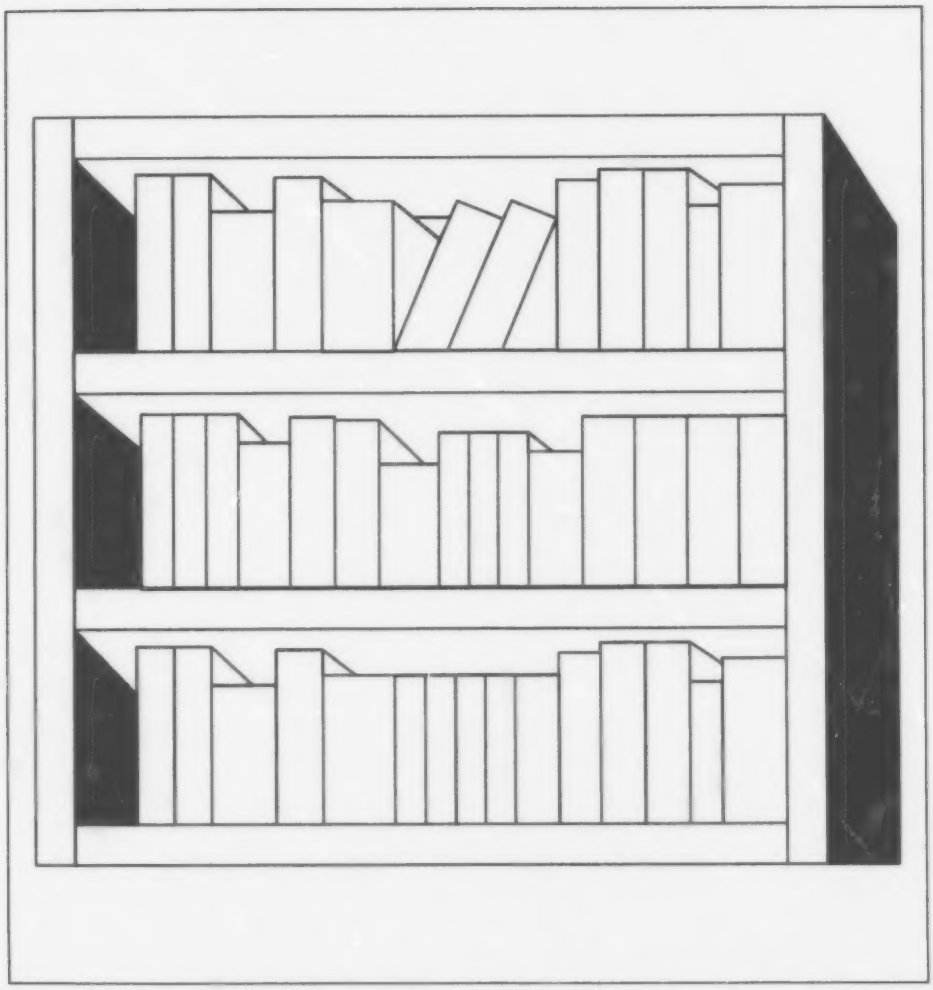
	1989	1990	1991	1992	1993
	$	$	$	$	$
GROSS EXPENDITURE					
GENERAL ASSISTANCE					
Income Maintenance	42,770	44,695	46,706	48,808	51,004
Shelter & Housing Services	4,890	5,110	5,340	5,580	5,831
Counselling Services	913	954	997	1,042	1,089
Employment Services	1,693	1,769	1,849	1,932	2,019
Homemakers and Nursing Services	2,392	2,500	2,613	2,731	2,854
General Administration	810	846	884	924	966
	53,468	55,874	58,389	61,017	63,763
ASSISTANCE TO AGED PERSONS					
Operations					
Macassa Lodge	9,824	10,068	10,531	10,920	11,474
Wentworth Lodge	5,800	5,871	6,112	6,343	6,595
Community Services	271	302	316	330	345
Capital Financing - Lodges	294	366	567	587	1,083
	16,189	16,607	17,526	18,180	19,497
DAY NURSERIES					
Purchase of Services	9,787	10,227	10,687	11,168	11,671
Red Hill Centre - Operations	957	1,000	1,045	1,092	1,141
	10,744	11,227	11,732	12,260	12,812
GRANTS TO COMMUNITY AGENCIES					
Children's Aid Societies	2,724	2,847	2,975	3,109	3,249
Community Social Agencies	1,162	1,214	1,269	1,326	1,386
	3,886	4,061	4,244	4,435	4,635
TOTAL GROSS EXPENDITURE	**84,287**	**87,769**	**91,891**	**95,892**	**100,707**
REVENUE					
Government Grants - Unconditional	2,755	2,879	3,009	3,144	3,285
Government Grants - Specific	57,601	60,170	63,452	66,688	69,703
Fees From Users	5,182	4,999	4,568	3,967	4,295
Other - Regional Sources	1,170	786	821	858	897
TOTAL REVENUE	**66,708**	**68,834**	**71,850**	**74,657**	**78,180**
FUNDED BY TAX LEVY	**17,579**	**18,935**	**20,041**	**21,235**	**22,527**
% INCREASE	12.8%	7.7%	5.8%	6.0%	6.1%

FIVE-YEAR CAPITAL BUDGET - ASSISTANCE TO AGED PERSONS
($000's)

	[illegible]	1990	1991	1992	1993	[illegible]
	[illegible]	$	$	$	$	[illegible]
CAPITAL EXPENDITURE						
Lodge Renovations	[illegible]	2,287	12,435	7,948	8,464	[illegible]
	[illegible]	2,287	12,435	7,948	8,464	[illegible]
CAPITAL FINANCING						
Subsidies	[illegible]	1,144	6,216	3,975	4,232	[illegible]
Financing - Internal Sources	[illegible]	0	0	0	0	[illegible]
Financing - External Sources	[illegible]	1,143	6,219	3,973	4,232	[illegible]
	[illegible]	2,287	12,435	7,948	8,464	[illegible]
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET						
CAPITAL FINANCING						
Contribution To /(From) Financing Reserve*	[illegible]	(11)	190	210	706	[illegible]
Debt Charges - Existing	[illegible]	11	11	11	11	[illegible]
Debt Charges - New	[illegible]	366	366	366	366	[illegible]
TOTAL CAPITAL FINANCING	[illegible]	**366**	**567**	**587**	**1,083**	[illegible]
INCREMENTAL OPERATING COSTS	[illegible]	0	0	0	0	[illegible]
IMPACT ON CURRENT BUDGET	[illegible]	**366**	**567**	**587**	**1,083**	[illegible]

* To establish a reserve to assist in repayment of debt charges generated by the external funding of the Homes for the Aged. Debt charges will be financed from the reserve. In 1990 they total $954, for 1991 debt charges are $2,207 per year.

RECREATION AND CULTURAL SERVICES



STATEMENT OF PURPOSE

LIBRARY SERVICES

To provide, through the Wentworth Library Board, the facilities to fulfill the recreational, cultural and educational information needs of the communities of Ancaster, Flamborough, Glanbrook and Stoney Creek.

MUSEUMS

To provide through Wentworth Heritage Village an attraction with a theme of "leisure time activities in the early 1900's" creating an educational heritage-based experience designed for the enjoyment of all ages.

RECREATIONAL PARKS

To attract tourists and cultivate a Regional identity by means of the wave action pool, the children's waterplay area and other waterfront activities in Confederation Park.

MCMASTER UNIVERSITY

To provide financial assistance for the construction of a new wing to the main Library building which will accommodate the immediate and future needs of the University and serve the community of Hamilton - Wentworth as a whole.

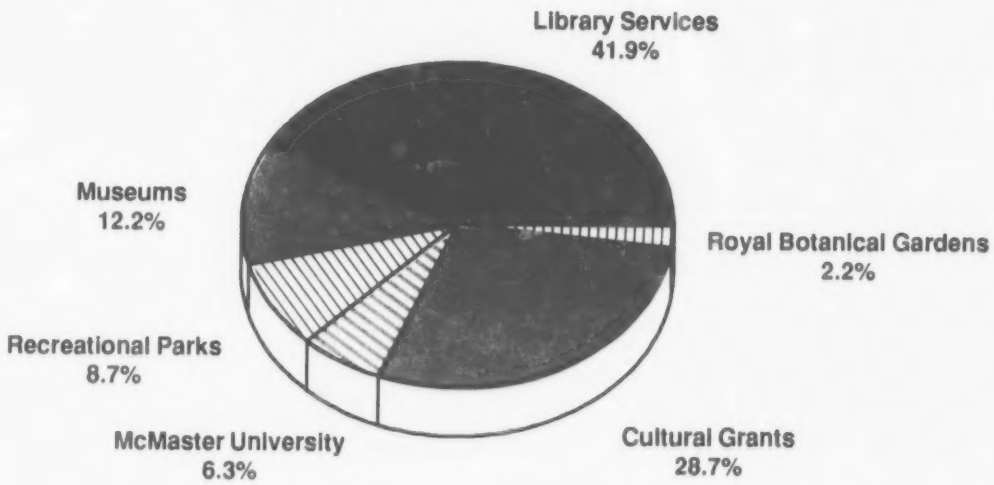
CULTURAL GRANTS

To provide cultural grants to certain community groups and organizations to encourage community activity in programs related to the self-fulfillment of individuals and the well being of the Region.

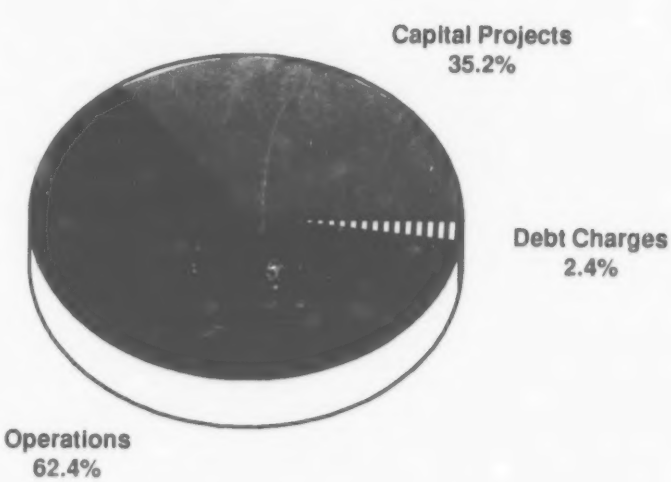
CONSOLIDATED EXPENDITURE AND REVENUE
(000's)

	1987 ACTUAL	1988 BUDGET	1988 ACTUAL	1989 BUDGET
	$	$	$	$
GROSS EXPENDITURE				
LIBRARY SERVICES				
Wentworth Library Board Operations	1,700	1,867	1,832	2,019
Debt Charges	63	44	45	34
Capital Projects	43	97	13	1,064
	1,806	2,008	1,890	3,117
MUSEUMS				
Operations	135	169	163	265
Debt Charges	142	143	142	142
Capital Projects	104	200	200	501
	381	512	505	908
RECREATIONAL PARKS				
Operations	199	92	196	226
Capital Projects	887	501	399	423
	1,086	593	595	649
ROYAL BOTANICAL GARDENS				
Capital Financing	0	0	0	163
	0	0	0	163
MCMASTER UNIVERSITY - GRANT				
Capital Financing	0	465	465	465
CULTURAL GRANTS	2,282	2,056	2,105	2,132
TOTAL CONSOLIDATED EXPENDITURE	**5,555**	**5,634**	**5,560**	**7,434**
REVENUE				
Regional Levies	3,666	4,137	4,204	4,724
Government Grants - Unconditional	558	797	805	811
Government Grants - Specific	384	377	348	499
Fees From Users	84	74	73	77
Financing - Current Reserves	243	61	42	29
Financing - Capital Reserves	583	82	0	755
Other - Regional Sources	37	106	88	539
TOTAL CONSOLIDATED REVENUE	**5,555**	**5,634**	**5,560**	**7,434**

RECREATION AND CULTURAL SERVICES
1989 CONSOLIDATED EXPENDITURE
$ 7.4 MILLION



BY CURRENT AND CAPITAL COMPONENT



FIVE-YEAR CURRENT BUDGET FORECAST

($000's)

	1990	1991	1992	1993
	$	$	$	$
GROSS EXPENDITURE				
LIBRARY SERVICES				
Wentworth Library Board Operations	1,968	2,109	2,207	2,400
Capital Financing	251	244	288	246
	2,219	2,353	2,495	2,646
MUSEUMS				
Wentworth Heritage Village*				
Operations	30	32	33	35
Capital Financing	436	425	438	451
	466	457	471	486
RECREATIONAL PARKS				
Operations	238	250	262	281
Capital Financing	422	443	466	484
	660	693	728	765
ROYAL BOTANICAL GARDENS				
Capital Financing	163	0	0	0
	163	0	0	0
MCMASTER UNIVERSITY				
Capital Financing	465	465	465	465
CULTURAL GRANTS	2,228	2,328	2,433	2,542
TOTAL GROSS EXPENDITURE	**6,201**	**6,296**	**6,592**	**6,904**
REVENUE				
Government Grants - Unconditional	847	886	925	967
Government Grants - Specific	330	345	361	377
Fees From Users	80	84	341	378
Financing - Internal Sources	30	32	286	321
Other - Regional Sources	169	5	5	5
Deferred Financing	(294)	0	0	0
TOTAL REVENUE	**1,162**	**1,352**	**1,919**	**2,048**
FUNDED BY TAX LEVY	**5,039**	**4,944**	**4,674**	**4,856**
% INCREASE	6.7%	-1.9%	-5.5%	3.9%

* Effective July 1, 1988 the Hamilton Region Conservation Authority assumed management of the Wentworth Heritage Village.

FIVE-YEAR CAPITAL BUDGET - LIBRARY SERVICES
($000's)

	1989	1990	1991	1992	1993	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Computer Systems	479	0	0	0	0	479
Furnishings	68	0	22	198	22	310
Land & Bldg For Headquarters	517	0	0	0	0	517
	1,064	0	22	198	22	1,306
CAPITAL FINANCING						
Subsidies	183	0	11	19	11	224
Current Contribution	40	0	7	53	11	111
Financing - Internal Sources	755	0	0	57	0	812
Other Revenue	86	0	4	69	0	159
	1,064	0	22	198	22	1,306
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET						
CAPITAL FINANCING EXPENDITURE						
Contribution to Capital	40	0	7	53	11	111
Debt Charges - Existing	31	29	15	16	16	107
Debt Charges - New	0	222	222	219	219	882
TOTAL CAPITAL FINANCING	71	251	244	288	246	1,100
INCREMENTAL OPERATING COSTS	2	4	4	4	10	24
IMPACT ON CURRENT BUDGET	73	255	248	292	256	1,124

FIVE - YEAR CAPITAL BUDGET - MUSEUMS
($000'S)

	1989	1990	1991	1992	1993	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Improvement Program	501	1,983	2,275	2,388	2,508	9,655
	501	1,983	2,275	2,388	2,508	9,655
CAPITAL FINANCING						
Subsidies	0	228	1,321	1,387	1,457	4,393
Current Contribution	0	0	283	275	180	738
Financing - Internal Sources	0	0	141	726	871	1,738
Region Loan	501	1,755	0	0	0	2,256
Prior Year's Contribution	0	0	530	0	0	530
	501	1,983	2,275	2,388	2,508	9,655
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET						
CAPITAL FINANCING EXPENDITURE						
Contribution to Capital	0	0	283	275	180	738
Contribution to Future Capital	236	294	0	0	0	530
Debt Charges - Existing	142	142	142	142	142	710
Debt Charges - New	0	0	0	21	129	150
TOTAL CAPITAL FINANCING	378	436	425	438	451	2,128
INCREMENTAL OPERATING COSTS	0	0	0	0	0	0
IMPACT ON CURRENT BUDGET	378	436	425	438	451	2,128

FIVE-YEAR CAPITAL BUDGET - CONFEDERATION PARK

($000's)

	[illegible]	1990	1991	1992	1993	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Improvement Program	[illegible]	452	475	499	563	[illegible]
	[illegible]	452	475	499	563	[illegible]
CAPITAL FINANCING						
Current Contribution	[illegible]	422	443	466	484	[illegible]
Other Revenue	[illegible]	30	32	33	79	[illegible]
	[illegible]	452	475	499	563	[illegible]
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET						
CAPITAL FINANCING EXPENDITURE						
Contribution to Capital	[illegible]	422	443	466	484	[illegible]
INCREMENTAL OPERATING COSTS	[illegible]	0	0	0	0	[illegible]
IMPACT ON CURRENT BUDGET	[illegible]	422	443	466	484	[illegible]
REPAYMENT OF REGIONAL LOANS *						
Debt Charges - Existing	[illegible]	303	315	320	314	[illegible]
	[illegible]	303	315	320	314	[illegible]

* Confederation Park is managed by the Hamilton Region Conservation Authority on behalf of the Region. The Region's budget figures reflect only the Management Fee and the Contributions for Capital Improvements. Regional loans to the Conservation Authoritly for Capital improvements are repaid from operating surpluses and from the donation of part of the Management Fee.

FIVE - YEAR CAPITAL BUDGET - ROYAL BOTANICAL GARDENS
($000'S)

	1989	1990	1991	1992	1993	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Upgrade Visitor Facilities	163	163	0	0	0	0
	163	163	0	0	0	0
CAPITAL FINANCING						
Other Revenue	163	163	0	0	0	0
	163	163	0	0	0	0
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET						
CAPITAL FINANCING EXPENDITURE						
Debt Charges - Internal	0	0	0	0	0	0
Contribution To Capital	0	0	0	0	0	0
TOTAL CAPITAL FINANCING	0	0	0	0	0	0
INCREMENTAL OPERATING COSTS	0	0	0	0	0	0
IMPACT ON CURRENT BUDGET	0	0	0	0	0	0

FIVE-YEAR CAPITAL BUDGET - MCMASTER UNIVERSITY
($000's)

	1989	1990	1991	1992	1993	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Grant - New Library	0	1,300	1,350	1,350	0	4,000
	0	1,300	1,350	1,350	0	4,000
CAPITAL FINANCING						
Financing - External Sources	0	1,300	1,350	1,350	0	4,000
	0	1,300	1,350	1,350	0	4,000
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET						
CAPITAL FINANCING EXPENDITURE						
Debt Charges - External	210	665	665	665	665	2,870
Contribution To/(From) Reserve	255	(200)	(200)	(200)	(200)	(545)
TOTAL CAPITAL FINANCING	465	465	465	465	465	2,325
INCREMENTAL OPERATING COSTS	0	0	0	0	0	0
IMPACT ON CURRENT BUDGET	465	465	465	465	465	2,325

ECONOMIC DEVELOPMENT AND PLANNING

STATEMENT OF PURPOSE

PLANNING AND DEVELOPMENT

To provide planning services for the Region of Hamilton-Wentworth as provided under the Planning Act and as required for continued management of the developing land resource.

To provide planning services and assistance to Regional Departments and the Area Municipalities of Hamilton, Ancaster, and Dundas.

To provide direction and administer the programs of Official Plan preparation, including land use components, amendments and secondary plan.

To develop projection analysis of population, residential and building permits.

To provide direction regarding subdivision approval and monitoring severances.

GRANTS

To provide assistance to groups promoting agriculture and tourism.

ECONOMIC DEVELOPMENT

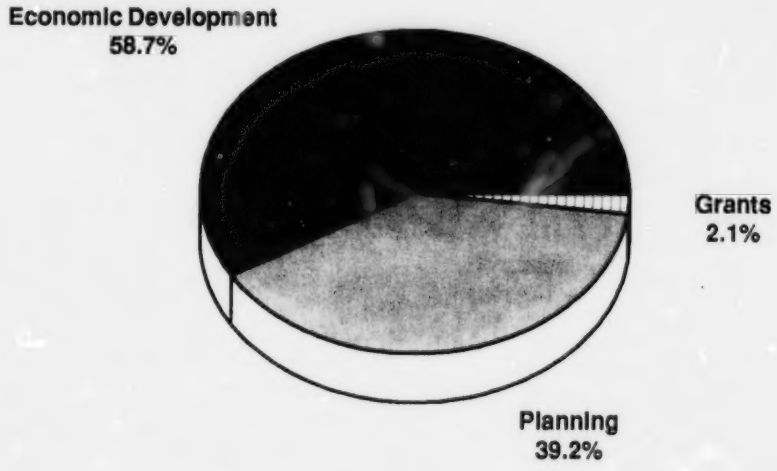
To improve the economic well-being of the Region by providing services to the local business community, and by promoting the Region as a centre for industry, commerce, tourism and conventions.

To co-ordinate and develop surveys to measure land and building prices and to inventory industrial land.

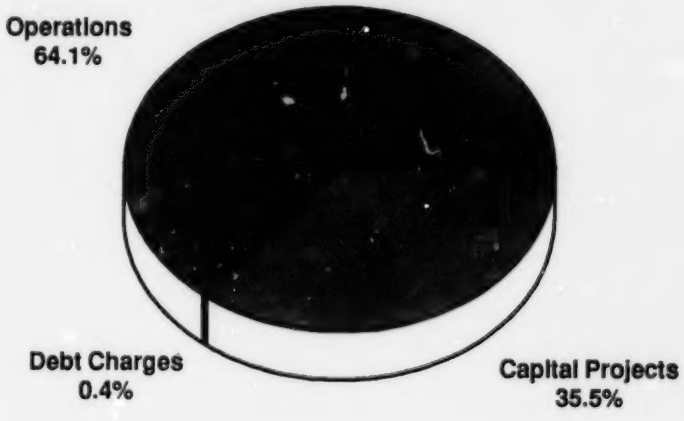
CONSOLIDATED EXPENDITURE AND REVENUE
($000's)

	1987 ACTUAL	1988 BUDGET	1988 ACTUAL	1989 BUDGET
	$	$	$	$
GROSS EXPENDITURE				
ECONOMIC DEVELOPMENT				
Operations	1,921	2,124	2,130	2,317
Debt Charges	0	20	31	40
Capital Projects	175	1,776	1,050	3,596
	2,096	3,920	3,211	5,953
PLANNING AND DEVELOPMENT				
Operations	3,461	3,462	3,599	3,976
Grants	138	172	159	204
TOTAL CONSOLIDATED EXPENDITURE	**5,695**	**7,554**	**6,969**	**10,133**
REVENUE				
Regional Levies	2,838	3,256	3,297	3,552
Government Grants - Unconditional	675	566	572	588
Government Grants - Specific	101	45	86	80
Fees From Users	146	141	170	240
Billings To Area Municipalities	1,742	1,649	1,728	1,777
Financing - Current Reserves	15	0	0	31
Financing - Capital Reserves	125	1,776	1,066	3,596
Other - Regional Sources	53	121	50	309
TOTAL CONSOLIDATED REVENUE	**5,695**	**7,554**	**6,969**	**10,133**

ECONOMIC DEVELOPMENT AND PLANNING
1989 CONSOLIDATED EXPENDITURE
$ 10.1 MILLION



BY CURRENT AND CAPITAL COMPONENT



FIVE-YEAR CURRENT BUDGET FORECAST
($000's)

	1989	1990	1991	1992	1993
	$	$	$	$	$
GROSS EXPENDITURE					
ECONOMIC DEVELOPMENT					
Operations	2,317	2,125	2,221	2,321	2,425
Capital Financing	40	188	533	533	498
	2,357	2,313	2,754	2,854	2,923
PLANNING AND DEVELOPMENT					
Operations	3,976	4,155	4,342	4,537	4,741
GRANTS	204	213	223	233	243
TOTAL GROSS EXPENDITURE	6,537	6,681	7,319	7,624	7,907
REVENUE					
Government Grants - Unconditional	562	587	614	641	670
Government Grants - Specific	50	52	55	57	60
Fees From Users	[illegible]	251	262	274	286
Billings To Area Municipalities	[illegible]	1,857	1,941	2,028	2,119
Other - Regional Sources	[illegible]	246	257	268	280
TOTAL REVENUE	[illegible]	2,993	3,129	3,268	3,415
FUNDED BY TAX LEVY	[illegible]	3,688	4,190	4,356	4,492
% INCREASE	[illegible]	3.8%	13.6%	3.9%	3.1%

FIVE-YEAR CAPITAL BUDGET - ECONOMIC DEVELOPMENT
($000's)

	1989	1990	1991	1992	1993	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Tourism Booths	594	118	0	0	0	712
Small Business Centre	400	2,200	0	0	0	2,600
Industrial Land	2,602	4,128	5,347	2,525	1,510	16,112
	3,596	6,446	5,347	2,525	1,510	19,424
CAPITAL FINANCING						
Financing - Internal Sources	3,596	6,446	5,347	2,525	1,510	19,424
	3,596	6,446	5,347	2,525	1,510	19,424
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET						
CAPITAL FINANCING EXPENDITURE						
Debt Charges - Existing	40	40	40	40	40	200
Debt Charges - New	0	148	493	493	458	1,592
TOTAL CAPITAL FINANCING	40	188	533	533	498	1,792
INCREMENTAL OPERATING COSTS	0	0	0	0	0	0
IMPACT ON CURRENT BUDGET	40	188	533	533	498	1,792

APPENDICES

PROJECTION OF EXTERNAL DEBT - ANNUAL CHARGES
(000's)

	1989	1990	1991	1992	1993
	$	$	$	$	$
PROTECTION TO PERSONS & PROPERTY					
Police *	1,433	1,655	671	1,282	1,270
TRANSPORTION SERVICES					
Roadway A.R.R.P.	0	4,617	4,617	4,617	4,617
Roadways	1,065	1,524	1,832	2,138	2,298
ENVIRONMENTAL SERVICES					
Sanitary Sewers *	4,856	4,842	4,609	4,585	4,335
Waterworks *	4,410	4,133	3,644	3,262	2,290
Storm Sewers *	750	1,478	1,941	2,183	2,128
Solid Waste	801	801	287	264	189
SOCIAL SERVICES					
Homes For The Aged	0	954	2,207	2,207	2,207
HEALTH SERVICES					
Hospitals	1,639	1,625	1,625	1,625	1,626
RECREATION AND CULTURAL SERVICES					
Art Gallery	142	142	142	142	142
McMaster University	210	665	665	665	665
TOTAL	15,306	22,436	22,240	22,971	21,767

* Debt charges include estimates of American Exchange and Sinking Fund Deposits.

PROJECTION OF EXTERNAL DEBT - OUTSTANDING PRINCIPAL AT YEAR END
($000's)

	1989	1990	1991	1992	1993
	$	$	$	$	$
PROTECTION TO PERSONS & PROPERTY					
Police *	4,885	2,617	7,330	6,899	6,439
TRANSPORTION SERVICES					
Roadway A.R.R.P.	38,000	37,373	36,680	35,915	35,069
Roadways	7,042	8,771	10,542	11,087	14,098
ENVIRONMENTAL SERVICES					
Sanitary Sewers *	27,702	25,813	23,901	21,846	20,038
Waterworks *	13,747	10,924	8,311	5,817	4,039
Storm Sewers *	9,709	13,175	14,561	13,858	13,146
Soild Waste	1,845	658	406	175	0
SOCIAL SERVICES					
Homes For The Aged	0	18,167	17,867	17,536	17,170
HEALTH SERVICES					
Hospitals	6,350	5,692	5,017	4,331	3,631
RECREATION AND CULTURAL SERVICES					
Art Gallery	624	547	462	368	264
McMaster University	0	4,000	3,755	3,484	3,185
TOTAL	109,291	127,737	128,832	121,316	117,079

* Outstanding American Debt is restated in its Canadian Equivalent - December 31, 1988.

PROJECTION OF INTERNAL DEBT - ANNUAL CHARGES

(000's)

	[illegible]	1990	1991	1992	1993
	$	$	$	$	$
GENERAL GOVERNMENT SERVICES					
Accommodation	2	2	2	2	2
PROTECTION TO PERSONS AND PROPERTY					
Police	55	164	459	459	462
Emergency Services	0	169	169	169	169
TRANSPORTATION SERVICES					
Roadways - Existing	394	394	394	394	394
Transit - H.S.R.	2,000	2,852	3,116	3,324	3,324
Transit - C.C.L.	562	1,258	1,468	1,530	1,563
Airport	15	31	32	34	36
ENVIRONMENTAL SERVICES					
Sanitary Sewers	2,557	2,985	3,848	3,848	4,649
Waterworks	2,574	3,169	3,583	4,311	4,929
Storm Sewers	1,140	1,334	1,419	1,839	2,373
Solid Waste	451	862	1,083	1,115	1,179
PARCILS	0	15	259	651	893
HEALTH SERVICES					
Hospitals - Grant	0	0	0	86	168
Amblulatory Care Centre	0	106	106	106	106
SOCIAL AND FAMILY SERVICES					
Homes For The Aged	89	377	377	377	377
RECREATION AND CULTURE					
Library	31	251	237	235	235
Conservation Authority	291	303	315	341	443
ECONOMIC DEVELOPMENT AND PLANNING					
Economic Development	40	188	533	533	498
TOTAL	[illegible]	14,460	17,400	19,354	21,800

PROJECTION OF INTERNAL DEBT - DUE TO RESERVES AT YEAR END

(000's)

	[illegible]	1990	1991	1992	1993
	$	$	$	$	$
GENERAL GOVERNMENT SERVICES					
Accommodation	[illegible]	11	10	9	8
PROTECTION TO PERSONS AND PROPERTY					
Police	[illegible]	2,982	2,758	2,515	2,254
Emergency Services	[illegible]	977	887	790	685
TRANSPORTATION SERVICES					
Roadways - Existing	[illegible]	2,107	1,880	1,634	1,369
Transit - H.S.R.	[illegible]	16,977	16,096	14,726	12,606
Transit - C.C.L.	[illegible]	5,560	5,943	6,409	5,719
Airport	[illegible]	281	278	273	266
ENVIRONMENTAL SERVICES					
Sanitary Sewers	[illegible]	18,369	16,268	19,327	23,844
Waterworks	[illegible]	16,633	19,467	21,023	21,192
Storm Sewers	[illegible]	7,995	11,272	15,313	19,312
Solid Waste	[illegible]	6,037	5,808	5,584	5,745
PARCILS	[illegible]	1,728	4,236	5,545	7,115
HEALTH SERVICES					
Hospitals - Grant	[illegible]	0	580	1,090	1,009
Ambulatory Care Centre	[illegible]	662	609	552	490
SOCIAL AND FAMILY SERVICES					
Homes For The Aged	[illegible]	3,552	3,459	3,359	3,252
RECREATION AND CULTURE					
Library	[illegible]	647	497	394	222
Conservation Authority	[illegible]	390	870	1,301	1,917
ECONOMIC DEVELOPMENT AND PLANNING					
Economic Development	[illegible]	3,332	3,061	2,769	2,483
TOTAL	[illegible]	88,240	93,979	102,613	109,488

BUDGET POLICIES - CAPITAL FINANCING
ADOPTED BY REGIONAL COUNCIL

1. That the Region continue its policy of imposing a Capital Levy of $1 Million per annum and that the Capital Levy be used to finance only those Capital Expenditures that would be part of the General Levy. (Adopted July 18, 1975.)

2. That the Regional Lot Levy be set aside for specific purposes and that if the full Lot Levy is charged, it be set aside in accordance with the Development Charge Policy (as amended by Regional Council on November 18, 1986).

   The rates effective December 1, 1988 are as follows:

	Single, Semi & Townhouses	Apartments 1 Bedroom	Apartments 2 Bedroom
Subdivision Oversizing	$503	$192	$355
Waterworks	274	105	193
Sanitary Sewers	181	71	128
Storm Sewers	378	145	267
Roads	528	202	372
Hospitals	121	46	85
	$1,985	$ 761	$1,400

   The full new rate became effective on December 1, 1988.

3. That Water rates be maintained at a level that will permit all expenditures for Water, including capital charges, to be met from those rates and those surpluses created by Water rates be set aside only for Water purposes. (Adopted July 18, 1975.)

4. That the Sanitary Sewer revenue be maintained at a level that will permit all expenditures for Sanitary Sewers, including capital charges, to be met from the Sanitary Sewer revenue and that any surplus created by the revenue be set aside only for Sanitary Sewer purposes. (Adopted July 18, 1975.)

5. That the Levy for Storm Sewers be utilized only for Storm Sewer purposes and that all expenditures, in respect of Storm Sewers, be met from the Levy. (Adopted July 18, 1975.)

BUDGET POLICIES - DEBENTURE FINANCING ADOPTED BY REGIONAL COUNCIL

1. That no debentures be issued by the Region for Road purposes of the existing Regional Road System. (Adopted February 3, 1976) However, on March 17, 1987, and April 18, 1989, Regional Council authorized exceptions to this policy. The use of debenture financing was approved for the Accelerated Roadway Rehabilitation Program and the Enhanced Road Program in the amounts of $46,797,000 and $10,385,000 respectively. These are special projects of a non-recurring nature.

2. That the Region establish policies that will enable it to limit its annual debt charges for all tax supported services, except for Water and Sanitary Sewers and Storm Sewers, to 10.0 % of the sum of the Regional General Levy and all unconditional grants and that the Region not issue debentures on its own behalf for general purposes when that limit is exceeded. (Adopted August 15, 1978.)

3. That the Region establish policies that will enable it to limit its annual debt charges for Water purposes to 40.0 % of the Water revenue and that the Region not issue debentures for Water purposes on its own behalf when that limit is exceeded. (Adopted August 15, 1978.)

4. That the Region establish policies that will enable it to limit its annual debt charges for Sanitary Sewer purposes up to 45.0 % of the Sanitary Sewer revenues and that the Region not issue debentures for Sanitary Sewer purposes on its own behalf when that limit is exceeded. (Adopted August 15, 1978.)

5. That the Region establish policies that will enable it to limit its annual debt charges for Storm Sewer purposes to 45.0 % of the Levy for Storm Sewer purposes. (Adopted August 15, 1978.) The Region approved a Storm Sewer Rehabilitation Program on April 18, 1989. This program will increase debt charges over the limit of 45% until 1997. Beginning in 1998, the debt charges drop below the 45% limit.

6. That the Region curtail the issuance of debentures when the issuance of further debentures would make the annual debt charges for all Regional and Area Municipal purposes and Sewer and Water exceed 20.0 % of the sum of the Municipal Levies, Unconditional Grants, Water revenues and Sanitary Sewer revenues. (Adopted August 15, 1978.)

7. That the Commissioner of Finance discuss with the Area Municipalities the implications of the Area Municipalities establishing policies that will enable them to limit their annual debt charges for local municipal purposes to 15.0 % of the sum of the total local Municipal Levy (excluding Levies for regional and school purposes) and all local Unconditional Grants.
(Adopted August 15, 1978.)

8. That the Region establish policies that will enable it to limit its annual debt charges for Transit purposes to 25.0 % of the Levy for Transit and that the Region not issue debt for Transit purposes on its own behalf when that limit is exceeded. (Adopted March 2, 1982.)

BUDGET POLICIES ADOPTED BY REGIONAL COUNCIL

Pay As You Go

On February lst, 1983, Regional Council formally adopted the Pay-As-You-Go Capital Financing Policy. Under this policy, the Region no longer issues debt for its own purposes. The policy is a three-phase plan that allows for the gradual conversion of the capital spending program to a point where it is fully financed from the operating program. As the percentage of the operating budget utilized for debt charges decreases, the amount available for direct contribution increases, eventually to the point where sufficient funds are available to meet all foreseen capital expenditures.

The three phases are described below:

Phase I — During this phase, contributions from operating programs are gradually increased, reserve funds are established and annual debenture requirements decline.

Phase II — Commences when reserves have increased to a level where annual capital expenditures, net of operating budget contribution, can be met from the reserves without need for external debentures. This phase introduces internal debt financing through revolving reserve funds. Reserves are repaid through internal debt charges.

Phase III — Commences when the contributions from operating budgets are sufficient to meet annual capital requirements.

Appropriation Transfers

Mid-year appropriation transfers between budget accounts are used to cover expenditures for which sufficient funds are not available within the Budget allocation approved by Council.

Transfers from reserves can be made to offset over-expenditures, however, these should only occur for expenditures of a non-recurring nature and only if funds cannot be found as outlined in the appropriation procedures.

No transfers will be made from one funding group (General Levy, Water Revenue, Sewer Revenue, Library Levy, Storm Sewer Levy, Transit Levy) to another, and

No appropriation transfers will be made from conference and convention accounts; accounts established for the purchase of machinery and equipment; salary and fringe benefit accounts or from debt charge accounts.

Approval authority for transfers in each financial year are at the same levels as the Regional purchasing policy:

- Up to $10,000 per activity approved by Department Head
- $10,000 to $15,000 approved by Chief Administrative Officer
- $15,000 to $25,000 approved by Regional Chairman or Chairman of the Finance and Personnel Committee
- Over $25,000 approved by Regional Council

BUDGET POLICIES ADOPTED BY REGIONAL COUNCIL

Contingency Allocation

Appropriation transfers from contingency are made when Council approves an amount specifically identified within the contingency for the delivery of an ongoing service and the funds cannot be obtained within the program budget.

An amount equal to the lesser of any contingency surplus or operating surplus may be transferred each year to the Contingency Provision Reserve until a maximum ceiling of 2% of the General Levy is reached. (Adopted June 16, 1987.)

ASSUMPTIONS - 1989 CURRENT BUDGET

The following assumptions have been consistently applied throughout the Current Budget.

1. Salaries and wages have been increased within specific programs based on contracts being settled or under negotiations. Departments with employees under a settled contract have increased salaries and wages based on contract and merit increases. Departments with employees not under a settled contract have budget 3.5% plus merit increases. In 1989, Contingency Provision contains an additional amount ($1,200,300) for the distribution if necessary to salary and wage accounts once the contracts are settled.

2. Fringe Benefits have been based on known rate increases or on a rate comparable to the level of inflation if not covered by union agreements.

3. Workers' Compensation provisions are based on the level of experience in the previous year.

4. Rates for utilities, postage etc., have been provided for as follows:

Natural Gas	0.0%
Office Supplies	4.5%
Hydro	4.5%
Telephone	4.5%
Gasoline	4.5%
Postage	3.0%

5. The following key economic indicators underlie the provisions contained in this budget:

InflationRate	4.5%
Unemployment Rate	7.0%
U.S. Exchange Rate	120%
Prime Interest Rate	9.5%

6. Provisions for insurance costs reflect changes in coverage, previous claims experience and the conditions in the insurance market.

7. Rental provisions are in accordance with negotiated lease agreements.

8. Internal charges for services provided to operating departments have increased by the level of inflation except where alternative levels of service were required and agreed to.

9. Provincial subsidies relating to specific programs have been increased proportionally to estimated spending requirements for 1989.

10. Debt charges and contributions to capital are in accordance with the approved 1989-1993 Capital Budget.

ASSUMPTIONS - 1989-1993 CAPITAL BUDGET

The following assumptions have been consistently applied throughout the Capital Budget Five-Year Forecast Analysis:

1. Construction costs have been inflated at 6.0% for 1989 and 1990 and 5.0% for 1991 through 1993.

2. Operating expenditures have been inflated at 4.5% for 1989 to 1993.

3. Revolving repayments to reserves have been calculated at 8.0% over a ten-year period.

4. Various revenues have been inflated at 4.5% for 1989 to 1993, unless otherwise indicated.

5. Cash flows will be in accordance with forecasts supplied by departments responsible for ongoing projects.

6. Incremental debt charges and operating cost of new capital projects have been indentified and included in the Five-Year Forecasts of Program Costs.

GLOSSARY OF TERMS

Apportionment

Expressed as a percentage, this represents each area municipality's share of the Region's levies to be raised through taxation. Apportionment is based on a complex formula which converts property assessment to equalized assessment. Each area municipality's apportionment is equal to its proportionate share of the total discounted equalized assessment (market value) within the Region.

Boards and Commissions

Autonomous and semi-autonomous bodies such as the Police Commission and the Library Board for which the Region is responsible for funding from property taxation.

Consolidated Expenditures

Total of Operating Expenditures, Capital Financing Expenditures (excluding transfers from Current to Capital funds) and Capital Project Expenditures for all Functions.

Consolidated Revenue

Total of Operating Revenues, Capital Receipts and Capital Financing for all Functions.

Charges to Other Functions

Internal charges for services provided to other Functions.

C.C.L.

Canada Coach Lines is a transit system which provides inter-urban transit services and links the Region with other major centres.

D.A.R.T.S

Disabled and Aged Regional Transit System, provides transit services for the physically disabled.

Capital Financing Expenditure

Expenditure resulting from Capital Budget includes:

Debt Charges - Existing	• Debt charges on funds borrowed internally or externally in previous years.
Debt Charges - New	• Debt charges on funds borrowed internally or externally in 1989 and onwards.
Contribution to Capital	• Funds earmarked in current operating budgets to aid in financing capital projects.

GLOSSARY OF TERMS (Continued)

External Debenture Debt Charges

Debt charges on funds borrowed on the long term capital markets.

H.S.R./Urban Transit Special Levy

Hamilton Street Railway - Urban Transit System within the boundaries of the City of Hamilton. Services beyond the City of Hamilton boundaries are recovered from each area municipality under Route Deficit Agreements.

Incremental Operating Costs

Costs generated by the capital expenditure which impact on future operating budgets. (ie. Additional staff and materials required for new water pumping station).

Industrial Land

Fully serviced Regionally-owned land which is offered for sale for the purpose of attracting commercial and industrial development within the Region.

Internal Debt Charges

Debt charges on funds borrowed from Regional Reserves.

Net Expenditure

Total Gross expenditures less directly allocable Program Revenues.

PARCILS

Parcil related Computer Information Library System.

Payments in Lieu

Under present legislation, certain organizations are required to make payments as defined by legislation, in place of property taxes. These include hospitals, telephone and telegraph companies, colleges and universities and government offices and facilities.

Revenue Items - Capital Budget

Subsidies	• Subsidies include Provincial and/or Federal grants specific to capital expenditure.
Current Contribution	• Funds earmarked in the current operating budgets to aid in the financing of capital projects.
Local Improvements - Owner's Share	• Portion of capital project costs which are assessed on the abutting property owners who derive benefit from the works.
Financing - External Sources	• Funds raised by the issue of debenture debt on long term capital markets.
Financing - Internal Sources -	• Funds transferred from Region's reserves

GLOSSARY OF TERMS (Continued)

Revenue Items - Capital Budget (Cont'd)

Lot Levy Reserve Contribution	• Lot levies or development charges on new development within the Region.
Prior Year's Contribution	• Excess contributions from prior year's current operating budget.
Deferred Freeway Financing	• Funds transferred from Region's reserve for Freeway project.
Other Revenue	• Contribution from contractors, land sales, property rentals.

Revenue Items - Current Budget

Government Grants	• Funds provided under various statutes, regulations and agreements to aid municipalities.
Ontario Unconditional	• Provincial grants based on various factors including households, levies, and assessment.
Ontario Conditional	• Provincial grants on specific types of current expenditures.
Canada Specific	• Federal grants based on specific current expenditures.
Fees from Users	• Revenue received on a fee, fare, or service charge basis. (Transit fare, development charges, etc.)
Direct Billings - Rates	• Direct charges to users for use of water and sanitary sewers.
Billings to Area Municipalities	• Direct charges to Area Municipalities for specific services provided.
Other - Regional Sources	
Supplementary Taxes	• Additional tax revenue received as a result of new developments added to the tax roll.
Prior Year's Surplus	• Excess revenue over expenditure carried forward from previous year.
Current Year's Surplus	• Excess of current year revenue over current year expenditure.

GLOSSARY OF TERMS (Continued)

Self-Supporting Services

User supported services - water and sanitary sewers. Revenue is not raised through property taxation but on a user fee basis.

S.W.A.R.U.

Solid Waste Reduction Unit

Tax Levy

The total net expenditure of programs which has to be raised through property taxation. This is levied against all area municipalities based on each area municipality's portion of the total equalized assessment within the Region as determined by the Province of Ontario. Collections are made by the area municipalities through property taxes and forwarded to the Region. The following are the Regional levies:

General	• levied on all municipalities
Storm Sewer	• levied on City of Hamilton taxpayers only
Transit	• levied on City of Hamilton taxpayers only
Library	• levied on municipalities of Ancaster, Flamborough, Glanbrook and Stoney Creek

Taxable Assessment

Value placed on property for which a mill rate is applied for purposes of determining property taxes. The method of determining taxable assessment is the same within each local area municipality, but each is based on different factors. For example, Hamilton's assessment for 1988 taxation is based upon 1975 market values while Dundas's is based upon 1984 market values. This market value is then divided by historical factors to determine taxable assessment.